

Financial Statements

INSTITUTO IGARAPÉ

December 31, 2024 and 2023

with a Report from the Independent Auditors

Sede Grupo Audisa

São Paulo

Alameda Rio Negro, 503 - 1º andar
Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Clicksign fcb6310a-5cc3-410c-96d8-2ccb95dd5036

Unidades Operacionais

Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica

Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📺 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

São Paulo-SP, March 28, 2025.

To the members of the board and management of

INSTITUTO IGARAPÉ
C/o Mrs. Ilona Szabó
275 Humaitá St., fl. 7
Humaitá – Rio de Janeiro
Zip code: 22.261-005

Re.: Independent Auditor's Report on the Financial Statements

Dear Sirs and Madams,

We hereby submit to your care Independent Auditor's Report of the Financial Statements for the year ended on December 31, 2024 and 2023 of **INSTITUTO IGARAPÉ**.

Yours Truly,

AUDISA AUDITORES ASSOCIADOS
('AUDISA ASSOCIATED AUDITORS')
(Regional Accounting Board No) CRC/SP 2SP "S" "RJ" 024298/O-3

Sede Grupo Audisa

São Paulo

Alameda Rio Negro, 503 - 1º andar
Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Clicksign fcb6310a-5cc3-410c-96d8-2ccb95dd5036

Unidades Operacionais

Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica

Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📷 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

INSTITUTO IGARAPÉ

Financial Statements

December 31, 2024 and 2023

TABLE OF CONTENTS

INDEPENDENT AUDITOR'S REPORT	4
BALANCE SHEET	7
INCOME STATEMENT	8
STATEMENT OF CHANGES IN NET EQUITY.....	9
STATEMENT OF CASH FLOWS	10
ACCOMPANYING NOTES.....	11

Sede Grupo Audisa

São Paulo

Alameda Rio Negro, 503 - 1º andar
Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Unidades Operacionais

Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica

Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📷 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

**INSTITUTO IGARAPÉ
 (“IGARAPÉ INSTITUTE”)**
CNPJ (Legal Entity Registration N.) : 14.051.935/0001-01
“INDEPENDENT AUDITORS’ REPORT OF THE FINANCIAL STATEMENTS”
Report on the Financial Statements

We have audited the accompanying financial statements of **INSTITUTO IGARAPÉ**, which comprised the balance sheet as on December 31, 2024, and the corresponding statements of income, changes in net equity, and cash flows, for the financial year then ended, as well as the accompanying notes, including the summary of the significant accounting policies.

In our opinion, the financial statements are prepared in accordance with the law and regulations and give a true and fair view of the financial position of the Entity as on December 31, 2024, and of its financial performance and its cash flows for the year then ended in accordance with accounting standards and practices generally accepted in Brazil.

Basis for Opinion on Financial Statements

Our audit was conducted in accordance with Brazilian and International audit standards. Our responsibilities, under such standards, are described in the section “Auditor’s responsibilities for the audit of the financial statements”, below. We are independent with relation to the Entity, in accordance with the applicable ethical principles of the Accountant’s Professional Code of Ethics (‘Código de Ética Profissional do Contador’) and professional standards issued by the Federal Accounting Board (‘Conselho Federal de Contabilidade’), and we comply with the other ethical requirements of these standards. We believe that the audit evidence that has been obtained is a sufficient and appropriate basis for our opinion.

Management’s responsibilities for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting practices accepted in Brazil, and for such internal controls it has deemed necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity’s capacity to continue operating, disclosing, when appropriate, issues related to its operational continuity and the use of that assumption as an accounting basis for the preparation of the financial statements, unless management intends to liquidate the Entity or to cease its operations, or does not have any realistic alternative to avoid the end of operations.

Sede Grupo Audisa
São Paulo

 Alameda Rio Negro, 503 - 1º andar
 Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Unidades Operacionais
Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica
Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📺 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

The individuals responsible for the Entity's management are those with responsibility for the supervision of the preparation of financial statements.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable confidence that the financial statements, taken as a group, are free of material distortion, whether caused by fraud or error, and issue an audit report containing our opinion. Reasonable confidence is a high degree of confidence, but not a guarantee that an audit carried out in line with Brazilian and International audit standards always detects material distortions that may exist. Distortions may result from fraud or error, and are deemed material when, individually or as a group, they may reasonably influence economic decisions based on the financial statements.

As part of the audit that was carried out, in line with Brazilian and international audit standards, we exercised professional judgement and maintained professional skepticism throughout the audit. In addition to this:

- We identified and assessed risks of material distortion in the financial statements, whether caused by fraud or error; planned and executed audit procedures in response to such risks; and obtained appropriate and sufficient audit evidence on which to base our opinion. The risk of not detecting material distortion resulting from fraud is greater than that resulting from error, as fraud can involve deliberate circumvention of internal controls, collusion, forgery, omission or intentionally false representation.
- We obtained an understanding of the internal controls that were relevant to the audit, to plan audit procedures that were appropriate in the circumstances, but not with the objective of expressing an opinion on the efficacy of the Entity's internal controls.
- We assessed the adequacy of the accounting policies used and the reasonableness of the accounting estimates and the corresponding disclosures made by management.
- We reached a conclusion on the adequacy of management's use of the accounting basis of operational continuity and, based on audit evidence obtained, whether there is material uncertainty with relation to events or conditions that may raise significant doubts regarding the Entity's capacity to continue operating as a going concern. If we conclude that there is material uncertainty, we must draw attention in our audit report to the corresponding disclosures in the financial statements, or, if the disclosures are inadequate, qualify our opinion. Our conclusions are based on the audit evidence obtained until the date of our report. However, future events or conditions may cause the Entity to cease operating.

Sede Grupo Audisa

São Paulo

Alameda Rio Negro, 503 - 1º andar
 Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Unidades Operacionais

Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica

Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📺 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

- We evaluate the overall presentation, structure, and content of financial statements, including disclosures and whether the financial statements represent the corresponding transactions and events in a manner consistent with the objective of adequate presentation.

We communicated with management regarding, among other topics, the planned reach, the period of the audit and the significant audit findings, including possible significant deficiencies in internal controls identified during our work.

São Paulo - SP, March 25, 2025.

AUDISA AUDITORES ASSOCIADOS
("AUDISA ASSOCIATED AUDITORS")
(Regional Accounting Board N.) CRC/SP 2SP "S" "RJ" 024.298/O-3

Alexandre Chiaratti do Nascimento
Accountant
(Regional Accounting Board N.) CRC/SP "S" "RJ" 187.003/ O-0
(National Independent Auditor Board N.) CNAI – SP – 1620

Sede Grupo Audisa

São Paulo

Alameda Rio Negro, 503 - 1º andar
Conj. 108/109 - Alphaville

☎ 11 3661-9933

✉ saopaulo@grupoaudisa.com.br

Unidades Operacionais

Pernambuco

✉ recife@grupoaudisa.com.br

Rio de Janeiro

✉ riodejaneiro@grupoaudisa.com.br

Rio Grande do Sul

✉ portoalegre@grupoaudisa.com.br

Unidade Tecnológica

Santa Catarina

✉ criciuma@grupoaudisa.com.br

SIGA-NOS NAS REDES SOCIAIS

📘 @grupoaudisa

📺 @grupoaudisa

🌐 /company/grupoaudisa

🌐 GRUPOAUDISA.COM.BR

Igarapé - Auditor's Report - 2024.pdf

Documento número #fcb6310a-5cc3-410c-96d8-2ccb95dd5036

Hash do documento original (SHA256): cea64b5479df9f65450ca8268439858be614647bde1f188106729c2ca35bf247

Assinaturas

 **Alexandre Chiaratti do Nascimento**

CPF: 147.823.488-19

Assinou em 08 abr 2025 às 09:48:29

Log

- 08 abr 2025, 09:41:09 Operador com email ana.paixao@grupoaudisa.com.br na Conta c3f32218-6c82-4ce2-869f-19e492349863 criou este documento número fcb6310a-5cc3-410c-96d8-2ccb95dd5036. Data limite para assinatura do documento: 08 de maio de 2025 (09:41). Finalização automática após a última assinatura: habilitada. Idioma: Português brasileiro.
- 08 abr 2025, 09:41:48 Operador com email ana.paixao@grupoaudisa.com.br na Conta c3f32218-6c82-4ce2-869f-19e492349863 adicionou à Lista de Assinatura: alexandre.chiaratti@grupoaudisa.com.br para assinar, via E-mail.
- Pontos de autenticação: Token via E-mail; Nome Completo; CPF; endereço de IP. Dados informados pelo Operador para validação do signatário: nome completo Alexandre Chiaratti do Nascimento.
- 08 abr 2025, 09:48:29 Alexandre Chiaratti do Nascimento assinou. Pontos de autenticação: Token via E-mail alexandre.chiaratti@grupoaudisa.com.br. CPF informado: 147.823.488-19. IP: 189.120.76.216. Componente de assinatura versão 1.1175.0 disponibilizado em https://app.clicksign.com.
- 08 abr 2025, 09:48:30 Processo de assinatura finalizado automaticamente. Motivo: finalização automática após a última assinatura habilitada. Processo de assinatura concluído para o documento número fcb6310a-5cc3-410c-96d8-2ccb95dd5036.



Documento assinado com validade jurídica.

Para conferir a validade, acesse <https://www.clicksign.com/validador> e utilize a senha gerada pelos signatários ou envie este arquivo em PDF.

As assinaturas digitais e eletrônicas têm validade jurídica prevista na Medida Provisória nº. 2200-2 / 2001

Este Log é exclusivo e deve ser considerado parte do documento nº fcb6310a-5cc3-410c-96d8-2ccb95dd5036, com os efeitos prescritos nos Termos de Uso da Clicksign, disponível em www.clicksign.com.

Balance Sheet

for de Year ended December 31,
Values in US\$

	Accompanying Note	2024	2023		Accompanying Note	2024	2023
Assets				Liabilities			
Current				Current			
Cash and equivalents	5	1.865.676	1.527.496	Tax and social obligations	8	2.433	556
Project resources - to receive	6	400.385	861.980	Suppliers	9	182	-
Accounts receivable		13.807		Project resources - to undertake	10	666.680	1.297.162
Other current assets		5.253	6.626	Provisions	11	3.102	3.964
Recoverable taxes		2	1	Fixed Asset with restriction	12	3.616	4.192
				Deferred revenue - projects		204	167
Total Current Assets		2.285.123	2.396.103	Total Current Liabilities		676.217	1.306.041
Non-Current				Net Equity			
Fixed Assets	7			Contributed capital	13	1.115.499	733.616
Property & Equipment		80.572	60.844	Adjustments of Previous Period		-	-
(-) Accumulated depreciation		(32.077)	(35.407)	Translation Difference		(243.373)	
		48.495	25.437	Surplus for the year		785.276	381.884
Total Non-Current Assets				Total Net Equity		1.657.402	1.115.499
Total Assets		2.333.619	2.421.540	Total Liabilities and Net Equity		2.333.619	2.421.540

The accompanying notes are an integral part of the financial statements.

Rio de Janeiro, December 31, 2024.

Signed by:

EECC0FDB40A742B
Ilona Szabó de Carvalho
 President Director
 (Individual Taxpayer Registration N.)
 CPF 074.772.907-75

Fabio Eugenio
 Boechie:07684235702
Assinado de forma digital por Fabio Eugenio
 Boechie:07684235702
 Dados: 2025.04.11 09:41:49 -03'00'

Fábio Eugênio Boechie
 Accountant
 (Regional Accounting Board N.)
 CRC-RJ 104.971/O-4

Income Statementfor de Year ended December 31,
Values in US\$

	Accompanying Note	2024	2023
OPERATING REVENUES			
Restricted			
Project Revenue		1.634.752	1.422.655
		1.634.752	1.422.655
Unrestricted			
Donation Revenue		720.215	339.919
Revenue for Services Rendered		16.634	-
Overhead		94.016	-
Operating Revenues		-	12.923
Voluntary work revenues	19	2.941	5.174
Operating Revenues deduction		(2.059)	-
		831.746	358.017
PROJECT COST			
General project costs		(1.634.752)	(1.422.655)
		(1.634.752)	358.017
Net Revenue			
		(1.634.752)	358.017
OPERATING EXPENSES			
General and administrative		(158.485)	(83.006)
Voluntary work	19	(2.941)	(5.174)
Taxes and fees		(8.379)	(9.024)
Depreciation and amortization		(5.210)	(5.388)
Expenses recovery		4.645	-
		(170.370)	(102.592)
Surplus Before Financial Result			
		661.376	255.425
FINANCIAL RESULT			
Financial expenses		(240)	(400)
Financial revenue		124.140	126.859
Net Financial Result			
		123.899	126.459
Surplus for the Year			
	13	785.275,66	381.884

The accompanying notes are an integral part of the financial statements.

Rio de Janeiro, December 31, 2024.

Signed by:



EECC9FDB19A742B...

Ilona Szabó de Carvalho

President Director

(Individual Taxpayer Registration N.)

CPF 074.772.907-75

Fabio Eugenio
Boechie:07684235702Assinado de forma digital por Fabio Eugenio
Boechie:07684235702
Dados: 2025.04.11 09:42:21 -03'00'**Fábio Eugênio Boechie**

Accountant

(Regional Accounting Board N.)

CRC-RJ 104.971/O-4

**Statement of Changes in Net Equity**for de Year ended December 31,
Values in US\$

	CONTRIBUTED CAPITAL	SURPLUS FOR THE YEAR	NET EQUITY
Balance on December,31 2022	479.433	202.306	680.693
Incorporation of Ajustments of Previous Period	(1.046)	-	-
Incorporation of 2022 Surplus	202.306	(202.306)	-
2023 Surplus	-	381.884	381.884
Translation Difference	52.922	-	52.922
Balance on December,31 2023	733.616	381.884	1.115.499
Incorporation of 2023 Surplus	381.884	(381.884)	
2024 Surplus	-	785.276	785.276
Translation Difference	(243.373)	-	(243.373)
Balance on December,31 2024	872.126	785.275	1.657.402

The accompanying notes are an integral part of the financial statements.

Signed by:

Ilona Szabó de Carvalho

EECC9FDB19A742B...

Ilona Szabó de Carvalho

President Director

(Individual Taxpayer Registration N.)

CPF 074.772.907-75

Fabio Eugenio Boechie:07684235702

Assinado de forma digital por Fabio Eugenio
Boechie:07684235702
Dados: 2025.04.11 09:42:39 -03'00'**Fábio Eugênio Boechie**

Accountant

(Regional Accounting Board N.)

CRC-RJ 104.971/O-4

Statements of Cash Flows**INDIRECT METHOD**for de Year ended December 31,
Values in US\$

	2024	2023	2022
Cashflows from Operating Activities			
Surplus for the Year	785.276	381.884	202.306
Translation Difference	(333.260)		
Adjustment for			
Depreciation and Amortization	4.395	6.492	(914)
Provisions	2	(4.322)	(52.553)
Adjustments of Previous Period	-	-	(1.046)
Adjusted Surplus for the Year	456.413	384.053	147.793
Decrease (increase) in operating assets			
Project resources - to receive	273.533	(357.096)	655.480
Accounts receivable	(13.807)		
Other current assets	(74)	(5.675)	2.316
Increase (decrease) in operating liabilities			
Suppliers	182	(487)	444
Tax and social obligations	1.998	(115)	444
Project resources - to undertake	(347.475)	537.348	(631.790)
Fixed Asset with restriction	339	(1.104)	4.914
Deferred revenue - projects	74	167	-
Net cash generated in operating activities	371.183	557.090	179.600
Cashflows from investing activities			
Acquisition of property & equipment	(33.003)	(14.891)	(8.604)
Written off of property & equipment	-	-	6.047
Net cash employed in investing activities	(33.003)	(14.891)	(2.557)
Increase in cash and equivalents	338.180	542.199	177.043
Cash and equivalents at the beginning of the year	1.527.496	985.297	737.176
Cash and equivalents at the end of the year	1.865.676	1.527.496	914.219
Variation in cash and cash equivalents	338.180	542.199	177.043

The accompanying notes are an integral part of the financial statements.

Rio de Janeiro, December 31, 2024.

Signed by:



EECC9FDB19A742B...

Ilona Szabó de Carvalho

President Director

(Individual Taxpayer Registration N.)

CPF 074.772.907-75

 Assinado de forma digital por Fabio Eugenio
 Boechie:07684235702
 Dados: 2025.04.11 09:43:01 -03'00'

Fabio Eugenio Boechie:07684235702

Fábio Eugênio Boechie

Accountant

(Regional Accounting Board N.)

CRC-RJ 104.971/O-4



Accompanying Notes to the Financial Statements December 31, 2024 Values in US\$

1 Operating Context

INSTITUTO IGARAPÉ is a NOT-FOR-PROFIT ASSOCIATION, a private legal entity, with activities in social fields. The Institute was founded in 2011, with the objective of improving the efficacy of public policy and social action, by creating synergy between several themes, sectors and actors involved in research and implementation of public policy and local development projects.

It focuses on integrating safety and development agendas. It proposes alternative solutions to complex social challenges, through research, public policy formulation and organization.

Our approach is to diagnose challenges through cutting-edge research, encourage debate geared towards the formulation of public policy and the organization of support for such policy in the public and private arenas, and to design solutions that are targeted, and people centered. Instituto Igarapé currently works on three high-level themes: areas of public security, climate, and digital security and their consequences for democracy.

The Institute is a reference for governments, the private sector, international agencies, non-government organizations and the media. It is headquartered in Rio de Janeiro and has representation in Brasília and São Paulo, it has partnerships in different countries.

In accordance with its bylaws and as shown by its expenses and equity investments, the Entity has applied all its resources to its institutional purposes.

2 Presentation of the Financial Statements

In the elaboration of the financial statements of 2024, the institution adopted Law n. 11.638/2007, Law n. 11.941/2009, which changed articles in Law n. 6.404/1976 regarding the elaboration and publication of the financial statements.

The accounting statements were prepared in accordance with the accounting practices established in Brazil, qualitative characteristics of the accounting information, CFC Resolution n. 1.374/2011 (NBC TG), regarding the Conceptual Structure for the Elaboration and Presentation of the Accounting Statements, CFC Resolution n. 1.376/2011 (NBC TG 26), regarding the Accounting Statement Presentation, Deliberations of the Securities Commission (CVM) and the Rules issued by the Federal Accounting Council (CFC), especially regarding CFC Resolution n. 1.409/2012 for Nonprofit Organizations, which establishes specific criteria and procedures for the evaluation, recording of components and equity variations, and of the structure of the accounting statements, and the minimum information to be publicized in an explanatory note of the nonprofit organizations.

3 Formal Bookkeeping Compliance – CFC Resolution n. 1330/2011 (ITG2000)

The institution maintains a uniform bookkeeping system of its administrative acts and facts, through an electronic process. The accounting records contain the identification number of the entries related to the respective document of external or internal origin or, when there is not any, there are elements that can prove or show facts and the practice of administrative activity.



Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

The Financial Statements, including the Accompanying Notes, prepared in accordance with legal and statutory provisions, will be transcribed in the Entity's General Ledger and transmitted digitally through SPED ECD.

The accounting documentation of the Institution is composed of all documents, books, papers, records, and other pieces that support or compose the bookkeeping.

The accounting documentation is apt having the essential intrinsic or extrinsic characteristics defined by law, in accounting procedures or accepted by "uses and customs". The institution maintains its accounting documents in good order.

4 Main accounting practices

The main accounting practices adopted by the Entity are:

Functional and Presentation Currency:

Items included in the Financial Statements are measured using the currency of the main economy in which the Entity is active ("functional currency"). The Financial Statements are presented in Brazilian **Real**, which is the functional currency of the Entity and, also its presentation currency.

Cash and Equivalents:

In accordance with CFC Resolution n. 1.296/2010 (NBC –TG 03) – Cashflow Statements, and CFC Resolution n. 1.376/2011 (NBC TG 26) – Presentation of Financial Statements, values included in this sub-group include physical cash and current accounts. Cash equivalents are financial investments with maturity of less than 90 days from the date of investment. These are readily convertible into a known amount of cash and are subject to an insignificant risk of change in value.

Cash equivalents are kept for the payment of short-term cash commitments and not for investment or other purposes.

Investments with Immediate Liquidity:

Financial investments in accordance with the investment policy approved by the Fiscal Council, are stated at the original invested amounts in CDB plus pro-rata interest until the date of the balance sheet.

Recursos de Projetos:

The Institute receives financial resources from Donations, Agreements or Partnership Terms, maintained with National and Foreign Private Entities, in order to operationalize predetermined projects and activities, in accordance with the legal instrument entered.

The contracted amounts of projects and activities are initially recorded under the caption "Project resources receivable" as opposed to the item "Project resources to be realized". As funds are received, the write-off of the amount receivable is recorded. Also, as the projects and activities for which they are contracted are executed, the amount to be realized is written off against the Project Revenue item in the income statement.



Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

When there is a possibility of non-receipt of contractually due amounts of the Partnership Terms and / or Agreements, a provision for estimated losses (Allowance for Doubtful Account) is constituted.

	Revenue	Costs
Donors - Person and Company	\$ 487.247,48	\$ 134.405,16
Institute/Foundation	\$ 673.378,68	\$ 673.378,68
Government/Bilateral	\$ 552.086,39	\$ 552.086,39
Company	\$ 62.785,03	\$ 62.785,03
	\$ 1.775.497,58	\$ 1.422.655,26

Fixed Assets:

Property, plant and equipment items are stated at historical acquisition cost less depreciation and unrecoverable loss, if applicable.

Depreciation is calculated using the straight-line method over cost less the residual value of the asset over its useful life, which is estimated as follows:

Machinery and equipment - 10 years

Vehicles - 5 years

Furniture and fixtures - 10 years

Computers and peripherals - 5 years.

An item of property, plant and equipment is written off when sold or when no future economic benefit is expected from its use or sale. Any gain or loss resulting from the derecognition of property, plant and equipment (calculated as the difference between the net sale value and the book value of the asset) is included in the income statement when the asset is written off.

During the years ended December 31, 2024, and 2023, the Entity did not verify the existence of indicators that certain property, plant and equipment could be above recoverable value, and consequently no provision for impairment of property, plant and equipment was required.

The residual value and useful life of assets and depreciation methods are reviewed at the end of each year and adjusted prospectively, as appropriate.

Current Liabilities:

Current liabilities are stated at known or calculable values, including, when applicable, accrued interest up to the date of the balance sheet. When applicable, current liabilities are registered based on interest rates that reflect the maturity, currency and risk of each transaction.

Provisions:

A provision is constituted when a legal or presumed obligation resulting from a past event can be reliably estimated and it is probable that an economic resource shall be required to liquidate the obligation. Provisions are based on the best estimates of the risk involved and of expected future cash flows.

A provision for risks is constituted based on evaluation and quantification of lawsuits whose likelihood of loss is deemed probable in the opinion of Management and its legal advisors.

Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

Measurement of Surplus or Deficit:

Revenues, expenses, and costs that comprise the result were calculated on the accrual basis. Project revenues are measured by fair value (as contracted – values received or receivable) and recognized when it is deemed probable that future economic benefits will flow to the entity and can thus be reliably measured. Income and expenses accruing to the Assets and Liabilities are recognized in the surplus or deficit.

Accounting Estimates:

The preparation of financial statements in accordance with accounting practices adopted Note 2 requires that the Entity's Management rely on judgement in making accounting estimates.

The liquidation of transactions involving such estimates may result in values that are different from those estimated, as a result of imprecisions that are inherent to the estimation process. The Entity revises estimates and assumptions at least annually.

5 Cash and Equivalents

	<u>2024</u>	<u>2023</u>
Current Accounts	102.150	6.492
Financial Investments	1.763.526	7.388.574
Total	<u>1.865.676</u>	<u>7.395.066</u>

6 Project Resource – to be received

	<u>2024</u>	<u>2023</u>
PNUD Project	0	0
Tinker Project	0	163.830
FCDO Project	0	24.656
Noruega Project	313.729	3.913.140
Ned Project	0	71.480
NUPI Project	86.656	
Total	<u>400.385</u>	<u>4.173.105</u>

7 Fixed Assets

	Rate	Cost	Depreciation Accumulated	2024	2023
Machinery & Equipment	10%	5.144	(3.267)	1.877	3.059
Furniture & Utensils	10%	8.816	(7.479)	1.337	2.695
IT Equipment	20%	30.475	(21.108)	9.367	15.491
Land		32.298	-	32.298	-
Restricted Fixed Asset	20%	3.839	(223)	3.616	4.192
Total		<u>80.572</u>	<u>(32.077)</u>	<u>48.495</u>	<u>25.437</u>



Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

In 2024, land was acquired in the municipality of Friburgo, worth R\$200,000.00 with the aim of preservation, as part of a project to implement an Atlantic Forest preservation corridor.

8 Tax and Social Obligations

These correspond to taxes and obligations related to payroll and contractors that the Entity only collects and forwards to Government Bodies.

	<u>2024</u>	<u>2023</u>
COFINS own revenues	1.742	531
IRRF payroll	-	-
IRRF to collect	-	6
PIS/COFINS/CSLL to collect	-	19
ISS to collect	690	
Total	<u>2.433</u>	<u>556</u>

9 Suppliers

This group is stated at original nominal value and represents amounts owed to suppliers in general.

	<u>2024</u>	<u>2023</u>
Fornecedores	182	
Total	<u>182</u>	

10 Project resources – to undertake

	<u>2024</u>	<u>2023</u>
Tinker Project		52.803
Democracy is not made with guns Project		181.047
FCDO Project		4.698
ICS Project	44.274	
Holanda Project 2024/2025	14.166	
IFA Project		1.299
Morning Rooster 2022 Project		6.952
OSF Citizen Project		2.797
Porticus 2023-2024 Project		162.130
Noruega 2023-2026 Project	338.116	831.373
Arapyau Project 2024/2025	16.865	
Nature Finance Project	21.408	
FCDO Project 2.0	152	
Porticus 2025 Project	101.996	
Galo da Manhã 2024 Project	39.298	
Klabin Project	8.078	
NUPI Project	82.328	
Ned 2023-2024 Project		25.553



Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

Uber Eva Project	28.509	
Total	666.680	1.297.161

11 Social Provisions

In the year ended December 31, 2023, the Entity's management opted to extinguish and write off the balance of the provision for contractual termination.

	2024	2023
Vacation Provisions and Charges	3.102	3.964
Total	3.102	3.964

12 Fixed Asset with Restriction

In compliance with the accounting standards applicable to non-profit entities, the acquisition of fixed assets with restricted resources was recorded separately from the other items of fixed assets at Igarapé.

These assets acquired for the execution of Project IFA, in accordance with the guidelines of the signed donation contract, are directly employed in the project's execution and, upon its completion, will be donated to the project's stakeholders. With the conclusion of the project in 2023, the Institute proceeded with internal procedures for the issuance of the necessary donation agreements for the appropriate accounting write-offs.

	2024	2023
Fixed Asset with Restriction	3.277	4.914
Total	3.277	4.914

13 Net Equity

Net Assets are being presented at updated values and comprised the surplus for the financial year plus contributed capital, on December 31, 2024/2023.

	2024	2023
Contributed capital	872.126	733.616
Adjustments of Previous Period	0	0
Surplus for the Year	785.276	381.884
Total	1.657.402	1.115.500

14 Resources employment

The Entity invested all its resources in its institutional purposes, in accordance with its Bylaws demonstrated by its expenses and equity investments.



Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

15 Surplus for the Year

The 2024's Surplus will be incorporated to Contributed Capital in accordance with legal and statutory requirements and as determined by CFC Resolution n. 1.409/2012 that approved ITG 2002, especially regarding to item 15, which states that the surplus or deficit of Not-For-Profit Entities shall be incorporated to their Contributed Capital.

16 Statement of Cash Flows

The Statement of Cash Flows was prepared in accordance with CFC Resolution n. 1.152/2009 that approved NBC TG 13 and, also with CFC Resolution n. 1.296/2010 that approved NBC TG 03 – Statement of Cash Flows. The Entity chose to prepare its cashflow statement using the indirect method.

17 Tax Immunity

INSTITUTO IGARAPE is a tax-immune entity under article 150, item VI, sub-item “c” and paragraph 4, and article 195, paragraph 7 of the Federal Constitution of October 5, 1988. In accordance with the relevant legislation, the Institute complies with all requirements for the enjoyment of tax immunity.

The only Complementary Law that establishes requirements for tax immunity is the National Tax Code (‘Código Tributário Nacional – CTN’).

Article 14 of the National Tax Code establishes the requirements for enjoying tax immunity. These are included in the Entity's bylaws and compliance with them can be proved by its accounting documents (Financial Statements, Daily Ledger, and Ledger), namely:

- No part of its net assets or income is distributed for any reason (article 4, paragraph 1 of the Bylaws);
- Its resources are fully employed, within the country, in line with its institutional objectives (article 30, paragraph 2 of the Bylaws);
- It maintains formally compliant accounting of its revenues and expenses that adequately ensures its precision (article 35 of the Bylaws).

18 Insurance coverage

Instituto Igarape no longer has its own headquarters, for this reason it did not proceed with contracting insurance for 2024 fiscal year.

19 Voluntary work

During the year of 2012, the Federal Accounting Council approved ITG 2002 which mentions the need for accounting for “voluntary services” using the criterion of recognition of the fair value for providing the service as if the financial disbursement had occurred.

Igarapé measures the cost of volunteer work by researchers based on the salary practiced by the Entity and Board members in order to consider what would effectively be a financial outlay based on meeting minutes, accounted for in Income accounts.

Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

	2024		2023	
	Quantity	Value	Quantity	Value
Researchers	2	357	8	1.997
Board	8	2.584	8	3.178
	10	2.941	15	5.174

20 Projects and Impacts

International Cooperation

At Global Forums for Our Collective Future

The intersection of climate and biodiversity agendas shaped key global discussions on international cooperation and multilateralism throughout 2024. The year began with the Igarapé's prominent participation at the World Economic Forum in Davos, where Ilona Szabó, co-founder and president, and Robert Muggah, head of innovation, served as moderators and panelists in sessions on global governance and sustainability. Their engagement reinforced our contribution to these debates and expanded our international reach.

In March, at the invitation of UN Secretary-General António Guterres, Robert Muggah addressed the United Nations Chief Executives Board (CEB), highlighting the threats posed by transnational organized crime and the urgent need for a coordinated UN response. This moment further solidified Igarapé's role as a leading voice in international security and in strengthening strategies to dismantle criminal networks.

In May, we participated in the UN Civil Society Conference in Nairobi, Kenya, where Igarapé co-hosted a workshop and two impact coalitions. These initiatives aimed to foster convergence on global challenges and contribute to the agenda of the Summit of the Future, later held at the UN headquarters in New York.

As part of the official Action Days program leading up to the Summit, the Igarapé Institute co-organized the event "Advancing Global Governance Reform: Leveraging Synergies Between the Summit of the Future and the G20 for a Resilient Future." Additionally, we took part in four other discussions on strengthening multilateralism and global governance reform, climate governance and nature-climate financing, and digital space regulation.

The Summit of the Future was the focal point of our September agenda. During the event, world leaders took a crucial step toward addressing global challenges by adopting the Pact for the Future. This document outlines 56 commitments on key issues such as climate change, armed conflicts, inequality, and the unregulated advancement of technology. It also tackles structural reforms, including the restructuring of the UN Security Council, the transition to clean energy, the ethical governance of artificial intelligence, and the inclusion of youth in global decision-making. Notably, we were the only Brazilian organization to participate throughout the entire Our Common Agenda process, which culminated in the Summit of the Future and the signing of the Pact.

In September, the Igarapé Institute participated in the 16th Conference of the Parties to the Convention on Biodiversity (COP 16 Bio), held in Cali, Colombia. During the event, we led key discussions on territorial risk and resilience, bioeconomy financing, the eradication of

Accompanying Notes to the Financial Statements December 31, 2024 Values in US\$

environmental crimes, and illegal gold mining in the Amazon. The intersection of drug and environmental policies, as well as the alignment between biodiversity and climate agendas, were also central themes.

COP 16 also marked the launch of a benchmark framework for biodiversity credit development by the International Advisory Panel on Biodiversity Credits (IAPB), of which Ilona Szabó is a member. In partnership with regional and international organizations such as the Amazon Alliance for the Reduction of Gold Mining Impacts (AARIMO), the FACT Coalition (U.S.), and the Illegal Mining Observatory of Peru, we presented recommendations to mitigate the impacts of illegal mining in the Amazon Basin.

November brought a series of major global events, starting with COP 29 in Baku, Azerbaijan, where Igarapé emphasized Brazil's leadership role in the transition to a green and just economy. We also explored ways to build synergies between the G20 and COP agendas, as well as the mobilization of responsible investments for the preservation of the Amazon and other biomes.

Our work with the T20, the engagement group of think tanks that supports G20 discussions, was also a key priority. Igarapé participated in the T20's National Advisory Council and its executive secretariat, while also co-leading the task force on strengthening multilateralism and global governance.

Igarapé closed the year in Rio de Janeiro, following the parallel events of the G20 Leaders' Summit, with a special focus on the G20 Social, an unprecedented initiative that created space for active civil society participation in shaping the public policies discussed by world leaders.

Climate Security Program

Monitoring and combating environmental and related crimes

Throughout 2024, the Igarapé Institute deepened its engagement in climate security, always with a people and planet-centered approach. In this context, tackling environmental crimes is directly aligned with the Institute's core mission: promoting public and citizen security.

Igarapé believes that achieving key energy transition goals — such as zero deforestation and decarbonization — requires a structured response to the ecosystem of environmental crimes, transforming it into an ecosystem of green enterprises. For this reason, we have focused our research and initiatives on demonstrating the importance of integrating data, public policies and concrete actions to eradicate illicit activities that threaten biomes and local communities.

As part of this effort, in April we launched the third study in the Follow the Money series, titled Environmental Crimes and Illicit Economic Activities in Brazilian Amazon Production Chains. The publication provides a detailed analysis of financial flows and economic irregularities that sustain illegal activities in the region.

In August, we published the strategic paper Dynamics of the Ecosystem of Environmental Crime in the Brazilian Legal Amazon, which explores how environmental crimes are interconnected with economic illicit networks and transnational crimes, forming a highly organized and complex ecosystem.

Accompanying Notes to the Financial Statements December 31, 2024 Values in US\$

In December, we released the study Key Takeaways for Enhancing Security Governance in the Amazon, which addresses a critical gap in the debate on how to enhance coordination among entities responsible for identifying, preventing and combating environmental crimes in the region.

Additionally, we provided technical support to the National Strategy to Combat Corruption and Money Laundering (Enccla), an initiative led by Brazil's Ministry of Justice and Public Security (MJSP) aimed at coordinating inter institutional efforts to strengthen the fight against organized crime. We participated in two working groups focused on preventing, detecting and holding accountable those involved in money laundering and environmental crimes within the timber and cattle supply chains. Often linked to deforestation and illegal exploitation, these supply chains are among the critical targets in the fight against crimes impacting the Amazon.

The Institute played a leading role in developing two key reports on risk typologies related to timber laundering. These studies were approved as final deliverables of the initiative and presented by Enccla at its final plenary session in November.

Another key highlight was our contribution to the regulatory agenda of the Central Bank of Brazil, which published Normative Instruction No. 461 of April 2, 2024. The regulation formally recognizes various irregularities in gold transactions, including the risk of money laundering.

Prioritization of Environmental Crime by the Ministry of Justice and Public Security and the Ministry of the Environment in Brazil

Throughout the year, the Igarapé Institute carried out various advocacy and engagement efforts with key government actors, including the Minister of Justice and Public Security (MJSP), the Executive and Public Security Secretariats, and the National Council for Public Security and Social Defense (CNSP). These efforts aimed to ensure that combating environmental crime remains a priority on the political agenda.

Our work involved extensive behind-the-scenes diplomacy to raise awareness of the severity of the issue and to monitor the progress of the *Amazônia Mais Segura* Plan (AMAS), announced in August 2023, as well as public security actions implemented in the Amazon region.

Regional Cooperation to Keep the Forest Standing

In 2024, the Igarapé Institute deepened its efforts to foster regional dialogues and strategies aimed at protecting the Amazon Basin and tackling environmental crimes that threaten both the forest's integrity and the well-being of its people.

To strengthen crime prevention and investigations - particularly regarding money laundering linked to the illegal exploitation of natural resources - the Institute organized a Regional Consultation in February and a Regional Meeting in November. These events were held in partnership with the Brazilian Federal Police and the Latin American Financial Action Task Force (GAFILAT). Bringing together approximately 100 authorities from Amazonian countries, including regulatory agencies, enforcement bodies, public prosecutors and financial intelligence units, these gatherings focused on enhancing strategies to combat the crimes driving deforestation and disrupting the region's socio-environmental balance.

In July, Igarapé Institute's Research Director, Melina Risso, represented the organization at the Brazil-Colombia Binational Meeting on Security and Social and Community Development in

Accompanying Notes to the Financial Statements December 31, 2024

Values in US\$

Border Regions. Held in Tabatinga (AM), at the tri-border area of Brazil, Colombia, and Peru, the event gathered government representatives, civil society and philanthropy actors to discuss key border-region challenges, such as the impact of organized crime, rising alcohol and drug consumption, and public security issues. The discussions led to proposals aimed at mitigating the effects of criminal networks and their consequences.

Melina also played a key role as the sole civil society representative at the Latin American Networks Meeting on Combating Transnational Organized Crime in September. During the event, she presented Igarapé's research on the interconnection between environmental crimes and illicit economies, focusing on the challenges faced in the Amazon. Her intervention highlighted how organized crime exploits environmental resources to finance illicit networks, exacerbating security risks and hindering sustainable development in the region.

Reducing Territorial Risks and Expanding Responsible Investments for a Green and Just Transition

In 2024, the Igarapé Institute further expanded its efforts to transform illicit economic ecosystems into green and sustainable business ecosystems. From a territorial risk reduction perspective, the Institute supported the mobilization of responsible and sustainable financial resources, essential for driving a green and just transition. The work stood out for its leadership coordination and contribution to the development of innovative strategies and mechanisms to finance environmental protection and sustainable development.

In February, the Igarapé Institute co-organized the first Brazilian Forum on Climate Finance in São Paulo, in partnership with Arapyauá, Aya, Institute for Climate and Society, Itaúsa, Open Society Foundations (OSF) and A Concertation for the Amazon. The event emphasized the need for concrete climate finance actions to ensure the success of Brazil's leadership in the G20, highlighting the country's role in sustainable finance.

The Institute also contributed with technical input, advocacy and the organization of a strategic event for the Ministry of Finance and the World Bank, focusing on the development and promotion of the innovative Tropical Forests Finance Facility. This mechanism aims to mobilize private financial institutions and sovereign funds to finance the protection of essential ecosystems, seeking to implement long-term solutions to preserve tropical forests globally.

In May, the Igarapé Institute brought together key leaders at the prestigious Bellagio Center, hosted by the Rockefeller Foundation, in partnership with Arapyauá. The gathering focused on risk reduction strategies and improving the business environment to expand and strengthen nature-based solutions (NbS) in the Amazon. The event, which involved representatives from philanthropy, civil society, and both the public and private sectors, covered topics such as bioeconomy, agroforestry, environmental restoration, and ecotourism. The discussions aimed at creating new business models, expanding responsible financing, and fostering sustainable territorial development.

In collaboration with the Inter-American Development Bank (IDB), the Igarapé Institute launched the report Re-imagining Bioeconomy for Amazonia in June. This report examines bioeconomy opportunities across the eight Amazonian countries, highlighting sustainable economic alternatives that benefit the nearly 50 million inhabitants of the region. The work positions bioeconomy as a central strategy for inclusive development, demonstrating how environmental conservation can be aligned with economic prosperity.

Accompanying Notes to the Financial Statements December 31, 2024 Values in US\$

Public Security Program

Rebuilding and strengthening Security Policies

The Igarapé Institute continued its commitment to promoting more just and effective security policies, focusing on the protection of women, the social reintegration of ex-offenders, and strengthening innovative approaches to combat violence and organized crime.

The prevention and reduction of violence against women were central pillars of the Institute's work. In March, the report Violence Against Women in the Legal Amazon in the Last Five Years and the data platform Women in the Amazon: Conflict and Violence were launched, highlighting the challenges faced by women in Brazil, the Amazon, and Latin America. In June, the Institute published the Practical Guide for Formulating Public Policies to Prevent Violence Against Women. Later, in November, the EVA Platform was updated, consolidating data and tools to inform more effective public policies. At the same time, advocacy and communication actions were promoted to encourage mayoral candidates to prioritize the issue in their government plans.

In June, a historic milestone was achieved with the decriminalization of marijuana possession for personal use by the Federal Supreme Court (STF). This decision, a victory for the fight for fairer policies, was supported by a Technical Note published by the Igarapé Institute in 2015, which was cited in several votes during the trial. The Igarapé Institute continued to monitor the progress and setbacks in drug policy in the region through the annual update of the America's Drug Policy Monitor, providing a comprehensive overview of changes across the continent.

The annual update of the Homicide Monitor, recognized as one of the most comprehensive homicide databases in the world, revealed an alarming finding: more than 40 of the 50 cities with the highest murder rates are located in Latin America and the Caribbean.

Another key development was the launch, in April, of the study Social Reintegration of Former Inmates and the Guide for the Social Inclusion of Formerly Incarcerated Individuals, in June. These materials provide guidance for the implementation and enhancement of public policies aimed at the social inclusion of ex-offenders, a historically marginalized group. The goal of this initiative is to support the creation of initiatives that promote dignified reintegration, reduce recidivism, and expand opportunities for these individuals

Digital Security Program

Addressing Digital Threats

In the context of addressing digital threats, the Igarapé Institute, in partnership with New America, brought together key thinkers, professionals, and human rights defenders, including Nobel Peace Prize laureate Maria Ressa, at the Global Task Force on Predictive Analysis for Security and Development. The group developed practical recommendations to assist leaders and policymakers from the Global South in tackling challenges related to the implementation, governance and security of AI.



INSTITUTO IGARAPÉ
a think and do tank

Accompanying Notes to the Financial Statements December 31, 2024 Values in US\$

Additionally, the Igarapé Institute produced and shared with the UN and G20 a data visualization that maps over 550 regulations concerning the safe and ethical use of artificial intelligence. Within the T20, Igarapé presented its findings in a policy brief, in addition to supporting these findings' official dissemination during the UN Summit of the Future.

Rio de Janeiro, December 31, 2024.

Signed by:

Ilona Szabó de Carvalho

Ilona Szabó de Carvalho

President Director

(Individual Taxpayer Registration N.)

CPF 074.772.907-75

Fabio Eugenio

Boechie:07684235702

Assinado de forma digital por Fabio
Eugenio Boechie:07684235702
Dados: 2025.04.14 11:00:44 -03'00'

Fábio Eugênio Boechie

Accountant

(Regional Accounting Board N.)

CRC-RJ 104.971/O-4