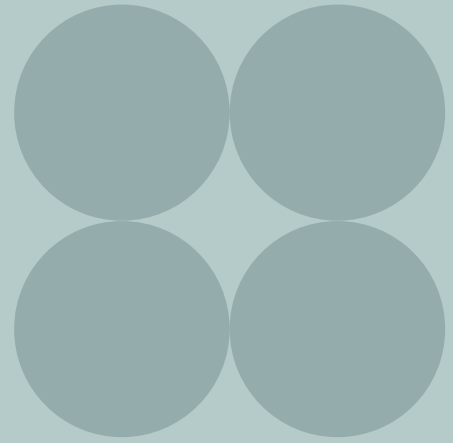




**IGARAPÉ INSTITUTE**  
a think and do tank



**2023**

IGARAPE.ORG.BR

Annual Report



# IGARAPÉ INSTITUTE

a think and do tank



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# Letter from the Directors

2023 marked a significant turning point for the Igarapé Institute, signaling a new phase while simultaneously reaffirming our core commitments. Since our founding in 2011, we have continually evolved to meet emerging challenges in Brazil and around the world. Today, no task is more urgent than the prevention of planetary collapse due to climate change. Consequently, since 2017, our focus has shifted towards climate and environmental security, which is now our top priority. Our mission is to ensure the preservation of our standing forests and to advocate for a sustainable and fair economic transition.

Our name is inspired by the small streams that weave through the Amazon's dense forests, creating vital pathways of transportation and communication. This indigenous Tupi word, meaning "canoe path," symbolizes our aim to connect different issues and sectors of society in pursuit of solutions, and to facilitate the exchange of insights between Brazil and the world. Thirteen years later, the Amazon Basin remains pivotal in our research, partnerships, and initiatives. We engage with public policymakers and corporate leaders to bring about meaningful change. Thus, the year 2023 marks a significant reconnection of the Igarapé Institute with its roots.

Where challenges exist, so too do opportunities. In Brazil, a new administration has re-energized civil society, bringing it back to the forefront, actively contributing to the revival of agendas, reconstructing public policies, and leading international dialogues. The Igarapé Institute seized this momentum to forge connections between issues, individuals,

and institutions on both a national and regional scale, while also making inroads into global decision-making arenas. Among other events, we participated in the World Economic Forum, the Amazon Summit, New York Climate Week, the High-Level Week of the UN General Assembly, and COP28.

In these various forums, we aimed to present a range of possibilities towards a bold yet achievable objective: a transition from economies driven by illicit activities to ones powered by sustainable green enterprise. These new models should be compatible with biodiversity conservation and the protection of those who live in and rely on the forest. To this end, our strategy focuses on three main fronts: 1) monitoring and combatting environmental crimes by tracing illegally-acquired funds laundered into lawful economies; 2) enhancing governance and regional law enforcement cooperation between Amazonian countries; and 3) developing innovative financial models to foster economic systems that are both ecologically sustainable and mindful of the complexity of local territories.

The prioritization of this urgent agenda does not imply that the Igarapé Institute has sidelined other vital challenges. In fact, our Climate Security program enriches and is enriched by other thematic areas. For instance, our expertise in global governance issues has led us to participate in the High-Level Advisory Board on Effective Multilateralism (HLAB) of the United Nations Secretary-General. There, we address the intertwined planetary crises of climate change, biodiversity loss, and pollution, which in turn informs our contributions toward

global climate governance and finance. At HLAB, we also discuss necessary reforms to the multilateral system and the international financial architecture, aiming to secure the provision of public goods and ensure global peace and security of people and countries, alongside establishing regulations for digital technologies.

Solving complex problems requires a holistic perspective. Increasingly, our different departments – Climate Security, Public Security, Digital Security, and International Cooperation – are integrated like tributaries joining the main current of a river. For the first time, our annual report presents the year’s activities by topic rather than department. We are also introducing a digital version of the report, which provides a more condensed and interactive experience, in addition to the traditional PDF format. In both versions, we showcase varied impacts, such as our contributions to the reshaping of Brazilian gun control policies and the establishment of a global task force to tackle challenges associated with the use of artificial intelligence.

In 2024, we must capitalize on the window of opportunity generated by the 2023 Amazon Summit, a momentum that stretches from Brazil’s G20 presidency to its hosting of COP30 in 2025. It’s crucial to acknowledge that we are at the midpoint between the inception of the Sustainable Development Goals, the Paris Agreement benchmarks, and the Global Kunming-Montreal Biodiversity Framework, all converging towards the target year of 2030.

Time is of the essence. Although the challenges are formidable, Brazil is realigning itself with global priorities by renewing its focus on combating hunger, mitigating poverty and inequality, promoting multilateral reforms, and eliminating deforestation. At the Igarapé Institute, we see ourselves as a small stream, propelled by a committed team of over 40 individuals. Their unwavering dedication is instrumental in strengthening the currents that are guiding us to a sustainable future for humanity and the planet alike.



Ilona Szabó de Carvalho  
*Co-Founder and President*



Melina Risso  
*Research Director*

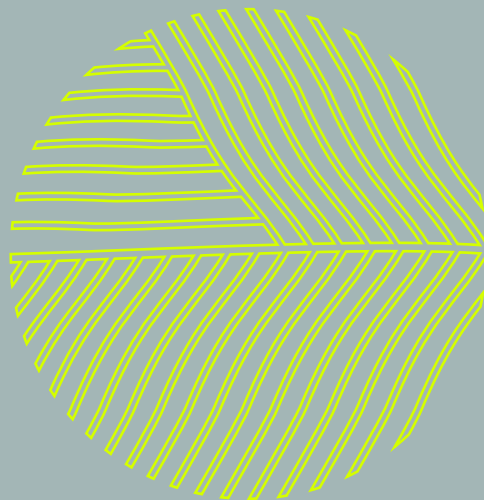


Leria Figueiredo  
*Operations Director*



Maria Amélia Teixeira  
*Financial Director*

# Activities in 2023



# Monitoring and Tackling Environmental Crimes

In recent years, the Igarapé Institute has focused on developing a rich body of data, conducting studies, and making policy recommendations about the connections between illegal activities and the triple planetary crisis of climate change, pollution, and biodiversity loss. The environmental crimes that affect our climate are closely linked to a network of illicit activities, including violent offenses, drug trafficking, economic misconduct, public administration offenses, and minor regulatory infractions. In the Amazon, money laundering has emerged as a significant issue within this criminal framework, but countries have yet to adequately prioritize its prevention.

In June 2023, the Igarapé Institute unveiled the first report in its “[Follow the Money](#)” series. This pioneering study puts forth a set of recommendations aimed at fostering effective regional cooperation, highlighting the necessity of cross-country information sharing and enhancing the alignment between local anti-money laundering and environmental crime regulations. Exploring the linkage between money laundering and environmental crimes has catalyzed a robust debate on this critical issue, drawing attention from major media outlets such as [Folha de S. Paulo](#), [Poder360](#), and [Valor Econômico](#).



The Igarapé Institute’s research has been actively shared with pivotal stakeholders, significantly raising awareness about the issue. Notably, the Brazilian National Strategy for Combating Corruption and Money Laundering (ENCCLA), which integrates 80 public entities from the Executive, Legislative, and Judicial branches, including the Public Prosecutor’s Office (MPF), has made [environmental crime](#) a priority for 2024.



The Igarapé Institute's contributions to environmental crime analysis have significantly influenced the [Action Plan for Prevention and Control of Deforestation in the Legal Amazon \(PPCDAm\)](#), a critical document developed by the Ministry of Environment and Climate Change (MMA). This plan references four of our in-depth studies on the topic.

Furthermore, we actively engaged with the Ministry of Justice and Public Security on the fight against environmental crimes. We have established a technical partnership under the Safe Amazon Program (AMAS), aimed at enhancing public security in the Amazon Region. Additionally, we have contributed to the development of a new law aimed at enhancing the regulation and oversight of gold transactions across the nation. This legislative initiative stems from a Task Force led by the Secretariat for Access to Justice (Saju/MSJP), which is primarily focused on dismantling organized crime networks operating within the Amazon.



Our work in 2023 also encompassed social and environmental conflicts and violence against indigenous and local forest communities, with a specific focus on protecting environmental defenders. The [“We are Vitória-Régias”](#) study identified risks and vulnerabilities experienced by 287 women who are leading the defense of human rights and the environment in the Amazon basin in Brazil, Colombia, and Peru. The findings were presented at the Amazonian Dialogues during the Amazon Summit, in collaboration with UN Women Brazil and Zé Cláudio e Maria Institute, featuring the participation and moving testimonials of the defenders. This research was featured in the newspaper [O Globo](#). We also created and shared safety guides for women defenders in [Brazil](#), [Colombia](#), and [Peru](#). Moreover, we have compiled a [document](#) detailing challenges and recommendations for Amazon, derived from these women's experiences, which has been highlighted in national media, including a feature in [O Globo](#) and an interview on [Senado TV](#).



# Regional Cooperation to Preserve Standing Forests

Beyond merely mapping and understanding the scope, scale, and dynamics of environmental crime, the Igarapé Institute is leading the way in developing innovative solutions. In the Amazon, where borders are permeable, environmental crime is inherently transnational. It's within this context that we have championed cross-border collaboration among the nations of the Pan-Amazonian region, engaging in dialogue with governmental bodies and stimulating public debate, as highlighted by our contributions to international media outlets like Al Jazeera.

In March, we held the “Overcoming Environmental Crime” seminar in Manaus (AM), the first in a series of [regional meetings](#) designed to pinpoint both the obstacles and opportunities for strengthening cooperation mechanisms. This initiative was launched in collaboration with Interpol and the Ibero-American Public Ministries Association (Aiamp), an Ibero-American network of public prosecutors, and prompted the Red Jaguar network to form a Working Group dedicated to addressing environmental crime in the Amazon region. This network brings together environmental law enforcement from across the Ibero-American nations. Furthermore, the event facilitated the integration of Red Jaguar's efforts with Aiamp, thereby reinforcing the collaborative efforts between law enforcement agencies and public prosecutor's offices. The insights and proposals derived from these critical conversations among environmental officials,

law enforcement, public ministries, and financial intelligence entities have been echoed in our ongoing dialogues with important national and regional actors. In June, the Igarapé Institute participated in an in-depth discussion of security and geopolitics in the Amazon at the [25th Forum of the Legal Amazon Governors](#) in Cuiabá (MT).

Additionally, we played a key role in planning the Amazon Summit, which was held in August in Belém (PA). This event culminated in a milestone achievement, years in the making: the integration of initiatives to combat environmental crimes into the Belém Declaration, ratified by the eight Amazonian countries. This move has broadened the scope of the Amazon Cooperation Treaty Organization (ACTO), marking a crucial step towards forging a new paradigm of prosperity for the Amazon.

The Igarapé Institute also continues to engage in strategic dialogues and technical collaborations with a diverse array of international partners to enhance this regional cooperation. Our network extends to Aiamp, Associação Brasileira dos Membros do Ministério Público de Meio Ambiente (Abrampa), ACTO, Colombia's Institute of Hydrology, Meteorology, and Environmental Studies (Ideam), the Colombian Public Prosecutor's Office, and Peru's Intelligence Unit, among others.

# Responsible Investment for a Green Transition

Tackling Amazon deforestation effectively requires dismantling the criminal networks that fuel it, but it is equally crucial to foster the growth of alternative, legitimate economies. These alternatives should provide viable options for those that participate in the region's illicit economy chains. Our focus has been on pioneering solutions that empower businesses, investors, and policymakers to engage in responsible and sustainable investment practices in the Amazon, thus paving the way for an environmentally-friendly economic transition.

In January 2023, the Igarapé Institute showcased the [Amazônia In Loco](#) platform at the World Economic Forum. This innovative tool consolidates interactive maps and charts from 25 databases encompassing demographic, socio-environmental, and economic data, along with 86 indicators from the 772 municipalities of the Legal Amazon. It provides an in-depth, comprehensive overview of these territories.

Given the heightened costs associated with conducting business in the Amazon compared to other regions of the Amazon Basin countries, this platform is a game-changer. It aids companies, investors, and financial institutions, whether already active in the region or planning to enter, in enhancing their Environmental, Social, and Governance (ESG) metrics. It also helps in reducing risk exposure and planning socio-environmental responsibilities based on robust data, thus contributing to the mitigation

of social tensions. Government officials and public managers can utilize this tool for a clearer understanding of the impacts of public policies and to develop ways to engage the private sector.

Within our green investment initiatives, a notable highlight is our active engagement in shaping the Brazilian government's [Ecological Transformation Plan](#). Spearheaded by the Ministry of Finance, this strategy aims to boost and direct investments towards a sustainable, green transition that also reduces social inequality. This plan represents a unique opportunity for Brazil and the Global South to join the ranks of the world's high-income nations.



We were part of the core task force that offered critical insights for shaping the plan and played a pivotal role in facilitating dialogues across a broad spectrum of stakeholders, both globally and within Brazil, on its execution.

In September, during the New York Climate Week, we co-hosted an event with Amazon Concertation and the Brazil Climate, Forests, and Agriculture Coalition. During this event, Finance Minister Fernando Haddad outlined the key components of the Ecological Transformation Plan to an international audience comprising influential thought leaders and decision-makers from governments and civil society.

The plan was formally launched by Minister Fernando Haddad at COP28, hosted in November in Dubai. At the conference, the Brazilian government also unveiled the Forever Tropical Forests Fund, a financing model aimed at rewarding countries that commit to forest preservation. This initiative aligns with recommendations we've publicly endorsed in the High-Level Advisory Board on Effective Multilateralism (HLAB)'s report and in the ["Global Futures Bulletin - Global Incentive Mechanism to Protect Standing Forests,"](#) also published to coincide with COP28. The proposal to compensate individuals, entities, or even governments for forest conservation efforts was also featured in articles by Ilona Szabó and Tasso Azevedo of MapBiomas, published in [Project Syndicate](#) and [Valor Econômico](#). At COP28, the Igarapé Institute actively participated in discussions on financing mechanisms and presented numerous solutions from our Climate Security program.

In December, we also signed a cooperation agreement with the Brazilian Business Council for Sustainable Development (CEBDS) and JGP to unlock financial resources for sustainable initiatives. This effort is directed at creating a tangible legacy from the Brazilian business sector in Belém and the Legal Amazon at COP30. The Igarapé Institute will provide expertise in designing, implementing, monitoring, and evaluating the selected green finance initiatives.



The Institute has also been exploring into the challenges arising from the energy transition. The Brazilian Amazon holds a significant portion of the world's reserves of niobium, graphite, and nickel — minerals essential for a decarbonized world. However, the strategies for how Brazil will navigate and responsibly integrate into these essential global mineral markets remain undefined. To shed light on this critical issue, we released the ["Brazil's Critical and Strategic Minerals in a Changing World"](#) report in October.

Enhancing the economic valuation of standing forests presents another vital strategy, notably by fostering an Amazonian bioeconomy. A pressing priority is to map out the common ground among the eight countries that share the Amazon rainforest, focusing on their understanding and approaches to bioeconomic development. To this end, the Igarapé Institute has partnered with the [Inter-American Development Bank's \(IDB\) Amazonia Forever](#) program to promote a bioeconomy that reflects and respects the region's vast socioenvironmental diversity.

# At the Forefront of Shaping the World's Future

Our climate and environmental initiatives have gained momentum in influential forums where experts discuss ways to safeguard and transform the world's future. For instance, UN Secretary-General António Guterres selected Ilona Szabó, Co-Founder and President of the Igarapé Institute, for his High-Level Advisory Board (HLAB). She is the only Latin American member among 12 strategic leaders who work together to propose practical solutions for more effective multilateral arrangements on critical global issues, including the climate crisis, increasing inequality, and threats to democracies.

In April 2023, HLAB released "[A Breakthrough for People and the Planet: Effective and Inclusive Global Governance for the Present and the Future](#)." This groundbreaking report outlines a visionary approach to reshaping global governance, aiming to equip the multilateral framework to adeptly navigate both present and impending challenges, from the climate crisis to sustainable development financing gaps. These recommendations will be discussed at the UN Summit of the Future in September 2024.

We also took part in the [Global Solutions Summit](#) in May, contributing to discussions on the important role of networked multilateralism.



In September, we participated in the SDG Action Weekend, a key event during the UN General Assembly's High-Level Week. Ilona Szabó joined UN Secretary-General António Guterres on a panel to discuss the oversight, support, and accountability needed for countries to achieve the goals of the Agenda 2030 for Sustainable Development.

Ilona also co-leads the World Economic Forum's Global Future Council on the Future of Nature and Security, which addresses complex challenges to economic progress and human advancement. The Igarapé Institute was present at the World Economic Forum's annual gathering in Davos and participated in the inaugural in-person meeting of the Global Future Councils in Dubai in October.

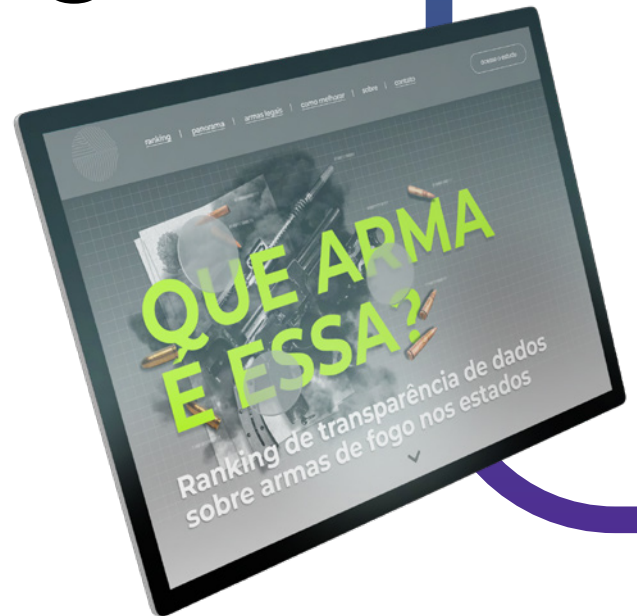


# Rebuilding and Strengthening Security Policies

In 2023, Brazil began rebuilding its gun control policies after years of dismantling them. We played a key role in this process by providing technical support and advice to the federal government, leading to the introduction of a new firearm regulation in July. This regulation represented a significant step towards reinstating responsible standards. We also collaborated with thirty other organizations to analyze the decree's modifications and shared our perspective through an op-ed published in the [O Globo newspaper](#).

In 2023, our work on the issue also involved the launch of [“Que arma é essa?”](#), a firearm data transparency ranking created in partnership with Open Knowledge Brazil. This index assesses the quality of gun-related information disclosed by all 27 state governments. The lack of response to data requests by the Igarapé Institute revealed a culture of secrecy within state-level public security institutions, as emphasized in a segment on TV Globo's [Jornal da Globo](#).

The Igarapé Institute also advanced its broader initiatives in public security. We rejoined the National Public Security Council, which was reinstated by the Ministry of Justice in December. Furthermore, we contributed to enhancing public policies in Pernambuco by



actively participating in the design of the “Juntos pela Segurança” program, the state’s innovative security policy.

We continued to consolidate and update our database on violence against women through the EVA platform (Evidence on Violence and Alternatives for Women and Girls). This involved analyzing various types of violence that women face and examining trends over the past five years in [Brazil](#), [Mexico](#), and [Colombia](#). Our work and findings related to the EVA project were highlighted in a piece by [UOL Universa](#).

Moreover, we continued our work to [support individuals transitioning out of the prison system](#). In July, we supported the launch of the National Network of Services for Former Inmates (Renaesp), initiated by the National Council of Justice (CNJ). This initiative aims to foster the sharing of experiences among state networks dedicated to supporting individuals on their post-incarceration paths.

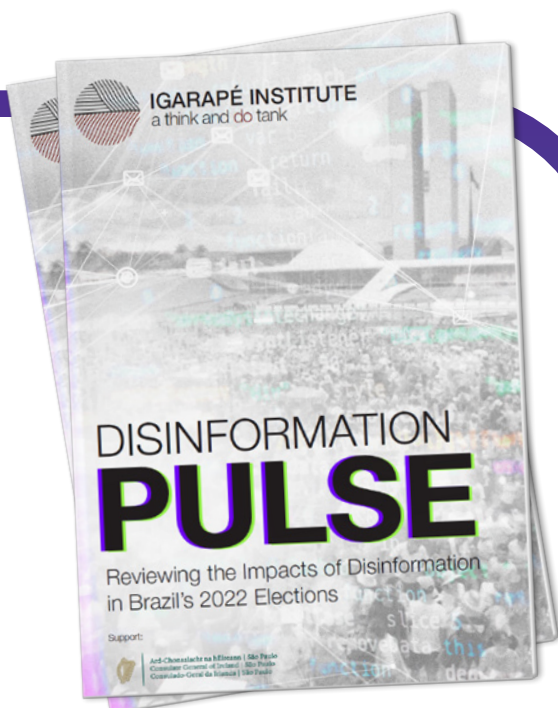
# Addressing Digital Threats

The Igarapé Institute has expanded its efforts in digital security, focusing on two areas that demand global action: mitigating risks associated with the use of predictive technologies and combating misinformation.

While the development of predictive technologies using artificial intelligence holds the promise of enhanced operational efficiency and scalability, numerous challenges exist concerning potential violations of human rights and privacy. Additionally, the governance of AI exhibits stark disparities across different regions of the world.

In 2023, we established the [Global Task Force on Predictive Analytics for Security and Development](#), in partnership with New America, bringing together thinkers, practitioners, and human rights advocates to assess the implications of using these technologies and to develop recommendations for their implementation. In May, we participated a meeting hosted by the Institute for Technology and Society (ITS Rio) with Sam Altman, CEO of OpenAI, which created ChatGPT. Ilona and Robert Muggah, Igarapé's Chief of Innovation, also published an editorial in [Foreign Policy](#) on the topic.

Our report, [Disinformation Pulse](#), was discussed at the Brazilian Center for International Relations (CEBRI) and [Harvard University](#), regarding how to apply lessons learned from the 2022 Brazilian elections in the fight against misinformation.





# Highlights

We participated in over **100 events**, organized meetings and launched several publications.



## January

We began 2023 by attending the World Economic Forum in Davos for the fifth time. We took part in panels discussing international cooperation, geopolitics, climate, and the environment. We also presented the *Amazônia In Loco* platform.



## March

We partnered with Interpol and Aiamp to host an event in Manaus on “Overcoming Environmental Crime”. This was the first of a series of regional meetings aimed at discussing integrated actions for Amazon security.

## April

We published an article called “The Pulse of Disinformation” that examined the spread of fake news during the 2022 election in Brazil.

The HLAB – of which Ilona Szabó de Carvalho is a member – published the report “A Turning Point for People and the Planet,” which presents proposals for effective and inclusive global governance.



## May

We took part in a meeting hosted by ITS Rio with Sam Altman, the CEO of OpenAI, the company behind ChatGPT.

At the Global Solutions Summit, we discussed the importance of networked multilateralism, with a focus on the challenges confronting global governance institutions.



## June

We released the initial publication in the “Follow the Money” series, offering recommendations to combat environmental crime in the Amazon by preventing money laundering.

We also participated in the 25th Forum of Governors of the Legal Amazon.

At the annual meeting of the Brazilian Forum on Public Security, we discussed the multidimensional nature of insecurity in the Amazon.



## July

We launched the second publication in the “Follow the Money” series, which examines how anti-money laundering systems in Brazil, Colombia, and Peru tackle environmental crime.

We partnered with Open Knowledge Brazil to launch “Que Arma é Essa?”, which ranks the transparency of firearm data collected by Brazilian states.

The Brazilian federal government issued a new decree on firearms, with technical input from Igarapé.

We attended the United Nations High-Level Political Forum in New York to discuss social development ahead of the 2025 World Social Summit.



## August



We launched “We Are Vitórias-Régias” during the Amazon Dialogues at the Amazon Summit. This study maps risks and vulnerabilities for human rights and environmental defenders in the Amazon basin. Additionally, we released protection guides for defenders in Brazil, Colombia, and Peru.

In partnership with InSight Crime, we also presented the publication “Stolen Amazon: The Roots of Environmental Crime in the Tri-Border Regions”.

At the Amazon Summit in Belém (Pará), we called for collaboration between Amazonian countries to tackle environmental crimes.

We published “Vigilantismo no BRICS e a pandemia do Covid-19,” a paper that examines the use of biometrics and facial recognition technologies in BRICS countries.

## September

During the UN High-Level Week, we discussed the role of civil society in achieving the SDGs with Secretary-General António Guterres.

At Climate Week in New York, we organized Minister Fernando Haddad’s presentation of the Ecological Transformation Plan to policymakers and opinion leaders. We also collaborated with the Arapyaú Institute and Legal Amazon Consortium on a discussion of solutions and partnerships to finance Brazil’s green transition. Additionally, we took part in a panel with Luciano Huck.





## October

We published a report entitled “Brazil’s Critical and Strategic Minerals in a Changing World”.

We presented in Belém (PA) the report “Challenges and Recommendations for the Amazon Through the Voices of Women Defenders of Human Rights and the Environment”.



## November

We published a Global Futures Bulletin on “The Growing Threat of Disinformation and Misinformation in Latin America and How to Fight Back.”

At COP28, we presented an agenda to tackle the global climate emergency, with a focus on the Amazon and sustainable financial solutions.



## December

We published studies on trends in violence against women in Brazil, Mexico, and Colombia.

We published a Global Futures Bulletin that made the case for a “Global Incentive Mechanism to Protect Standing Forests.”

The Brazilian Ministry of Justice reinstated the National Public Security Council (Conasp) and invited Igarapé to participate.



# Boards and Contributions

Members of the Igarapé Institute are often invited to join international and national networks. Here are some notable nominations and engagements in 2023:

INSTITUTION	ROLE
Amazon Concertation	Participation in the Governance Core
Brazilian Center for International Relations (CEBRI)	Member of the the Board of Trustees
Brazilian Mining Institute (IBRAM)	Member of the Socio-Environmental Advisory Council
Club de Madrid	Leader of the Working Group on Climate for the 2023 Policy Dialogue
Community Drug Studies and Social Development Center (CDESC) of the National Secretariat for Drug Policies and Asset Management of the Ministry of Justice and Public Security (Senad/MJSP)	Member of the Technical Committee
Fernando Henrique Cardoso Foundation	Member of the Board of Trustees
High-Level Advisory Board on Effective Multilateralism (HLAB) of the UN Secretary-General	Member
Institute for Mobility and Social Development (IMDS)	Member of the Board of Directors
Inter-American Development Bank (IDB)	Member of the External Advisory Panel
National Public Security Council (Conasp)	Member
Nature Crime Alliance	Member of the Steering Committee
NatureFinance	Knowledge Partner
re.green	Board Member
Sustainable Social Economic Development Council (CDESS) of the Presidency of the Republic	Member
T20, the G20's think tank engagement group	Executive Secretary of the National Advisory Council and co-leader of the task force on strengthening multilateralism
Task Force on Halving Global Violence	Member
TEDxAmazônia	Institutional Support
United Nations Development Programme (UNDP)	Member of the High-Level Advisory Panel for Human Development Reports
World Economic Forum (WEF)	Co-Leader of the Global Futures Council on the Future of Nature and Security

# Awards

In March, Ilona Szabó received the Bertha Lutz Diploma from the Federal Senate for her significant contributions to advocating for women's rights and gender issues in Brazil.

Additionally, the Doar Institute recognized the Igarapé Institute as one of the "Best NGOs" in Brazil in 2023.





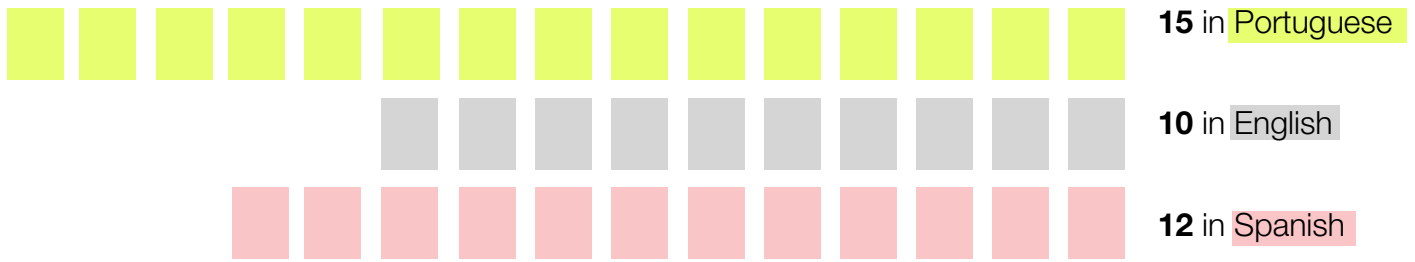
# Reach



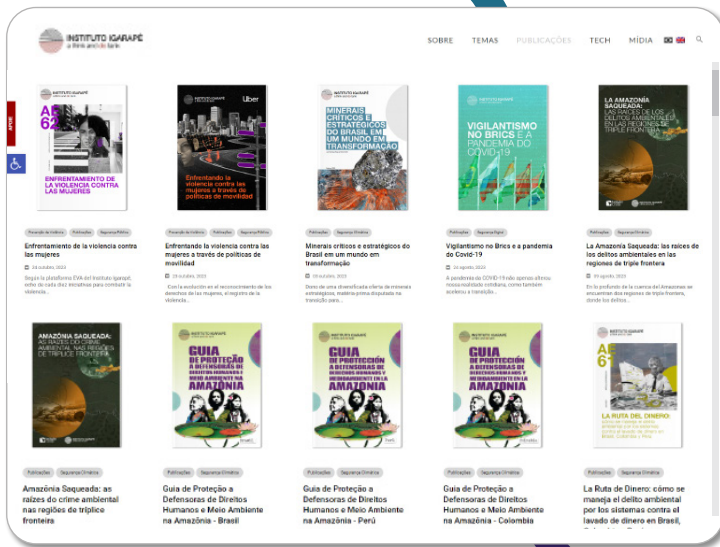
# Research

In 2023, the Igarapé Institute produced a series of strategic articles and academic publications.

## 37 publications



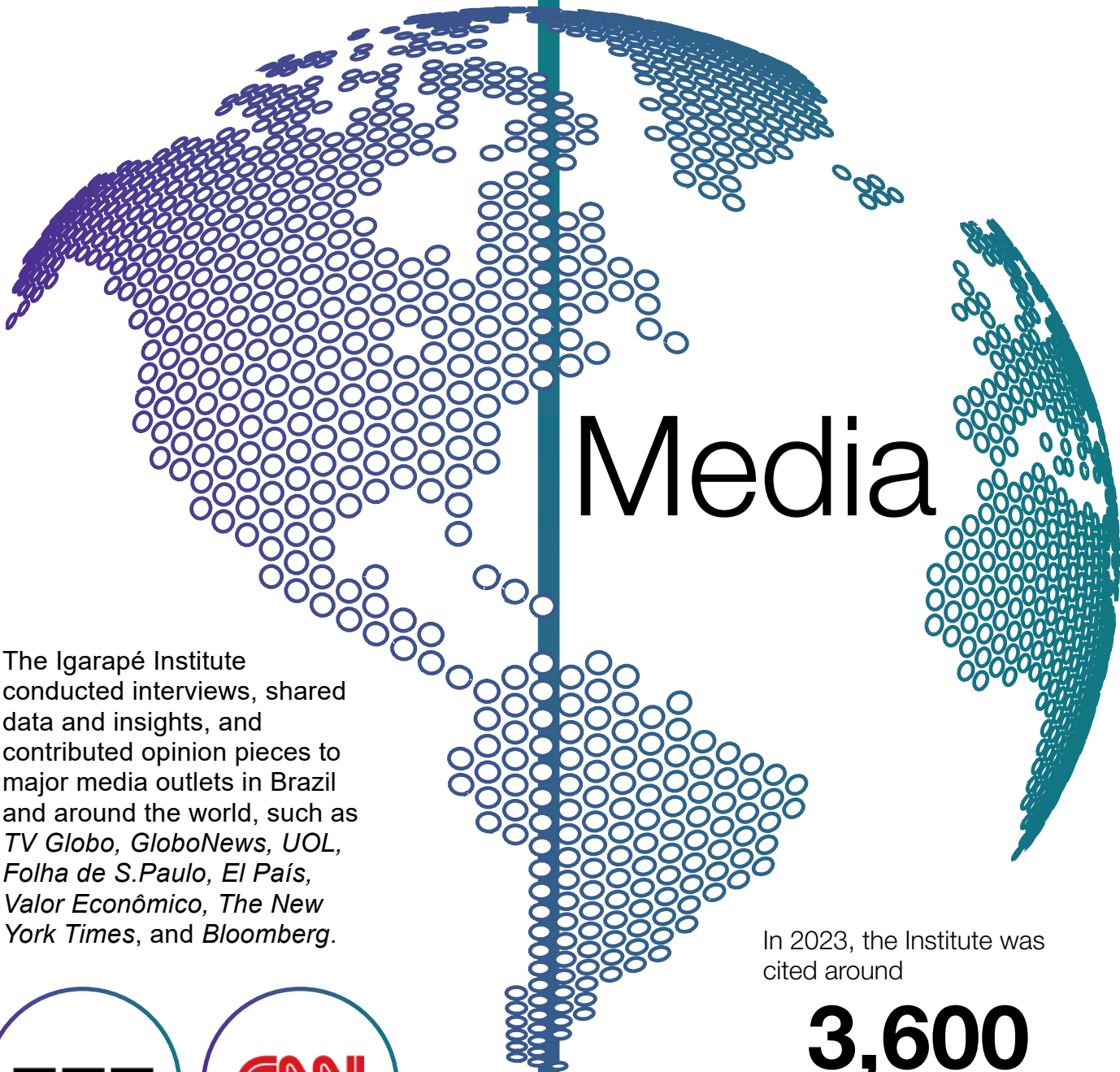
Over **576 citations** on Google Scholar



**145,000 views** on our website

## Most popular publications of 2023

- 11,974 views** [Deconstructing Cyber Security in Brazil: Threats and Responses](#)
- 2,521 views** [Citizen security in Latin America: Facts and Figures](#)
- 2,490 views** [Securing the border: Brazil’s “South America First” Approach to Transnational Organized Crime](#)
- 1,732 views** [The Ecosystem of Environmental Crime In The Amazon](#)



The Igarapé Institute conducted interviews, shared data and insights, and contributed opinion pieces to major media outlets in Brazil and around the world, such as *TV Globo, GloboNews, UOL, Folha de S.Paulo, El País, Valor Econômico, The New York Times, and Bloomberg.*

In 2023, the Institute was cited around

**3,600**  
times in the press



These stories reached audiences in

**35 countries**

The Institute also published

**190 opinion pieces**



### Media partnerships:

- Biweekly column in *Folha de S.Paulo*

The Institute has also significantly enhanced its online presence and social media engagement.

**97,000** followers across all channels

**+238%** clicks on links in posts

**+99%** interactions



**79,000 new views**  
on our website

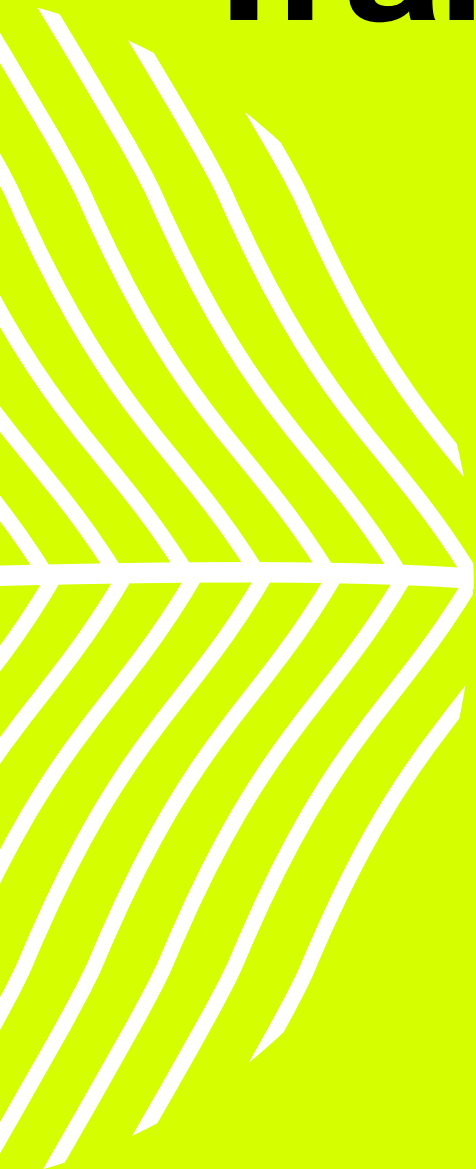


# About Igarapé



# The Igarapé Institute

# Think. Connect. Transform.



The Igarapé Institute is an independent think-and-do tank that conducts research, develops solutions, and establishes partnerships with the aim of influencing both public and corporate policies and practices in overcoming major global challenges. Our mission is to contribute to public, digital, and climate security in Brazil and worldwide. Igarapé is a non-profit and non-partisan institution, based in Rio de Janeiro, operating from the local to the global level.



# Team

## Executive Leadership

**Ilona Szabó de Carvalho**, Co-Founder and President  
**Melina Rizzo**, Research Director  
**Leriana Figueiredo**, Operations Director  
**Maria Amélia Leão Teixeira**, Financial Director

## Strategic Senior Leadership

**Robert Muggah**, Chief Innovation Officer (CIO)  
**Bárbara Fernandes**, Strategic Chief of Technology  
**Andreia Bonzo De Araujo Azevedo**, Legal Adjunct Chief  
**Cristianna Madeira de Ferran**, Technology Manager  
**Eliane Azevedo**, Communications Manager  
**Michele dos Ramos**, Institutional Relations and Advocacy Manager

## Team Members

**Ana Carolina Duccini**, Communications Coordinator  
**Ana Luiza da Silva Vastag**, Communications Analyst  
**Ana Paula Coutinho do Nascimento**, Administrative Analyst  
**André Gutierrez**, Design Intern  
**Bernardo Lima**, Project Manager  
**Carla Guareschi**, Public Policy Advisor  
**Camila Godoy**, Political Advisor  
**Carolina Loeb**, Research Intern  
**Carolina Schleder**, Researcher  
**Carolina Taboada**, Researcher  
**Daniela Matos**, Institutional Development Advisor  
**Débora Vasconcellos Chaves**, Editor  
**Etyenne Araujo**, Administrative and Financial Coordinator  
**Fernanda Quevedo**, Communications Analyst  
**Flávia Oliveira da Silva Porto**, Administrative and Financial Analyst  
**Gabriel Panza**, Senior Developer  
**Giovanna Kuele**, Researcher  
**Igor Novaes Lins**, Junior Researcher  
**Joelma Alves Ferreira**, Treasurer  
**Julia Quirino**, Junior Researcher  
**Juliana Hauck**, Institutional Development Manager  
**Juliana Marcia Barroso**, Advisor  
**Katherine Aguirre**, Researcher  
**Lara Stahlberg**, Chief of Staff  
**Lucas Francisco Alves**, Research Intern  
**Luiza Montoya Raniero**, ESG Coordinator  
**Lycia Brasil**, Researcher  
**Mac Margolis**, Journalist  
**Maria Eduarda Pessoa de Assis**, Legal Advisor  
**Marina Alkmim**, Researcher

**Mateus Alvarenga Araujo**, Multimedia Designer  
**Murilo Xavier Lima**, Designer  
**Natalia Alves**, Institutional Development Manager  
**Patricia Martins**, Operations Manager  
**Pedro Augusto Ferreira da Silva**, Data Analyst  
**Peter Smith**, Researcher  
**Raphael Durão**, Creative Coordinator  
**Raphaël Vial Rodrigues Lima**, Press Officer  
**Raquel Aparecida Vidal Miranda**, Executive Assistant  
**Renata Avelar Giannini**, Senior Researcher  
**Renata Rodrigues**, Press Advisor  
**Rennan Sanches**, Research Intern  
**Rodrigo Werneck**, Senior Developer  
**Sérgio Schargel Maia de Menezes**, Junior Communications Analyst  
**Talisson Cunha Mendes**, Project and Partnership Assistant  
**Terine Husek Coelho**, Senior Researcher  
**Tiago Silva**, Technology Coordinator  
**Victor Salon Sabino**, Junior Communications Analyst  
**Vinicius dos Santos**, Data Analyst  
**Vivian Calderoni**, Program Coordinator  
**Wilker Franca**, Developer

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**Wolff Klabin**

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# Partnerships

- Aliança pela Mineração Responsável (ARM), Brazil
- Amazon Concertation, Brazil
- Armed Conflict Location and Event Data Project (ACLED), United Kingdom
- Associação Brasileira dos Membros do Ministério Público de Meio Ambiente (Abrampa), Brazil
- Associação Nacional de Procuradores da República (ANPR), Brazil
- Aya Earth Partners, Brazil
- Aya Institute, Brazil
- Baha'i International Community, USA
- Brazil LAB – Princeton University, USA
- Brazilian Biodiversity Fund (Funbio), Brazil
- Brazilian Center for International Relations (CEBRI)
- Brazilian Business Council for Sustainable Development (CEBDS)
- Brazilian Interstate Consortium for the Sustainable Development of the Legal Amazon, Brazil
- Brazilian Mining Institute (IBRAM), Brazil
- BRICS Policy Center, Brazil
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- Federal Police, Brazil
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- Global Network of Women Peacebuilders, USA
- Glocal Experience, Brazil
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- Government of the State of Pará, Brazil
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- Instituto de Conservação e Desenvolvimento Sustentável do Amazonas (IDESAM), Brazil
- Instituto de Tecnologia e Sociedade, Brazil
- Ibero-American Public Ministries Association (Aiamp), Brazil
- Inter-American Dialogue, USA
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- Rede Jaguar - El Paccto
- Sisma Mujer, Colombia
- Sociedad Peruana de Derecho Ambiental, Peru
- Sou da Paz Institute, Brazil
- Stockholm International Peace Research Institute (SIPRI), Sweden
- SYSTEMIQ Latin America, Brazil
- Thompson Reuters Foundation, United Kingdom
- Transparência Internacional, Brazil
- UN SDG Action Campaign, USA
- UN Women, Brazil
- UN Global Pact, Brazil
- United Nations Office on Drugs and Crime (UNODC), Brazil-Colombia-Austria
- United Nations System Staff College (UNSSC), USA
- United Nations University (UNU), Japan
- Universidade de São Paulo (USP), Brazil
- World Economic Forum, Switzerland
- World Resource Institute, USA
- World Wide Fund for Nature (WWF), Brazil
- Zé Claudio e Maria Institute, Brazil

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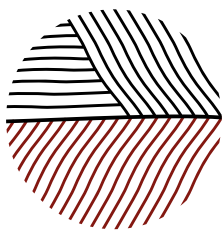
**\*Through international partnership**

# Financial Statement

## Income Statement for the Year ended December 31 (values in US\$)

	2023	2022
<b>OPERATING REVENUES</b>		
<b>Restricted</b>		
Project Revenue	1,422,655	1,462,184
	<b>1,422,655</b>	<b>1,462,184</b>
<b>Unrestricted</b>		
Donation Revenue	339,919	90
Revenue for Services Rendered	-	204,325
Overhead	-	66,381
Operating Revenues	12,923	-
Voluntary Work Revenues	5,174	4,868
Operating Revenues deduction	-	(140,758)
	<b>358,017</b>	<b>134,906</b>
<b>PROJECT COSTS</b>		
General Project Costs	(1,422,655)	(1,462,184)
	<b>358,017</b>	<b>134,906</b>
<b>Net Revenue</b>	<b>358,017</b>	<b>134,906</b>
<b>OPERATING EXPENSES</b>		
General and Administrative	(83,006)	(36,943)
Voluntary Work	(5,174)	(4,868)
Taxes and Fees	(9,024)	(1,668)
Depreciation and amortization	(5,388)	(3,371)
Expenses Recovery	-	46,562
	<b>(102,592)</b>	<b>(287)</b>
<b>Surplus Before Financial Result</b>	<b>255,425</b>	<b>134,618</b>
<b>FINANCIAL RESULT</b>		
Financial Expenses	(400)	(881)
Financial Revenue	126,859	68,568
	<b>126,459</b>	<b>67,688</b>
<b>Net Financial Result</b>	<b>126,459</b>	<b>67,688</b>
<b>Surplus for the Year</b>	<b>381,884</b>	<b>202,306</b>

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