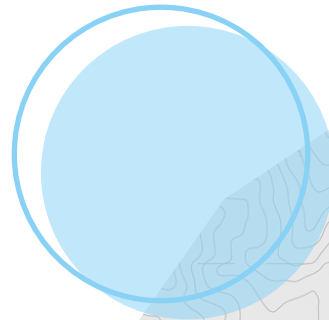
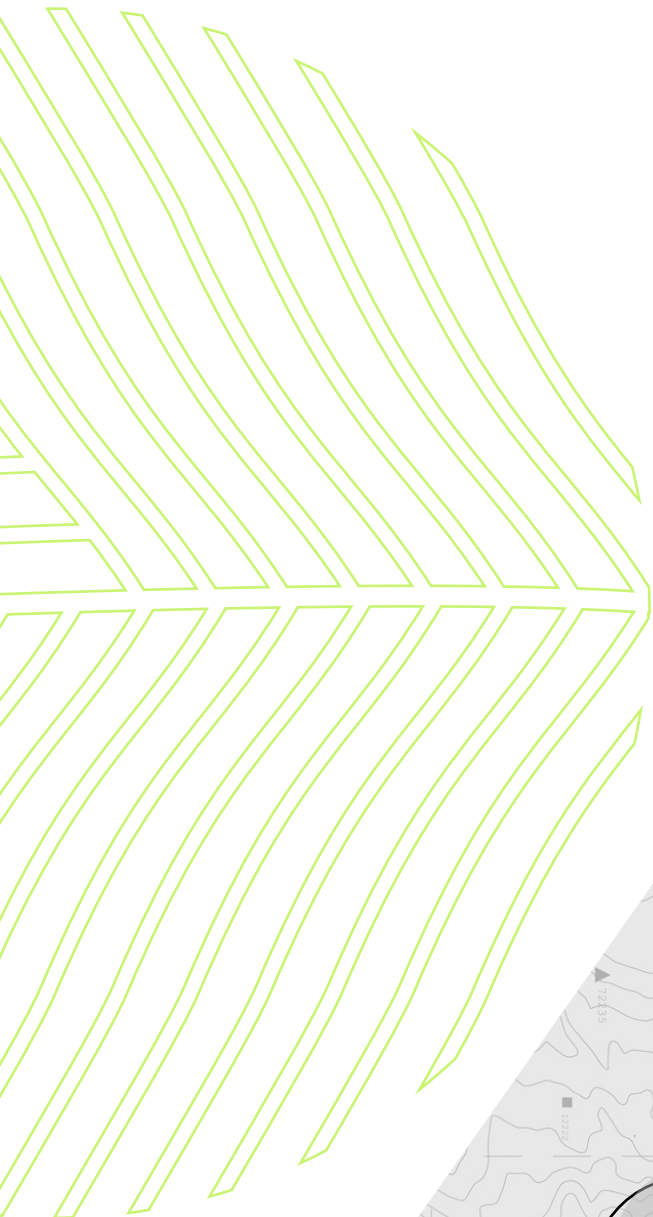


IGARAPÉ INSTITUTE

a think and do tank

10 years



**Annual
Report**

2021



IGARAPÉ INSTITUTE
a think and do tank

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Letter from the Directors

The Igarape Institute leaned-in throughout 2021 whether to support the distribution of Covid-19 vaccines and protective equipment in the Amazon, accelerate action with the UN Secretary General and the Common Agenda or expanding civic space both on and offline. On the [anniversary of our tenth year of operation](#), the Igarapé Institute team is steeling itself for a volatile and uncertain decade ahead. The Institute is doubling down to address the most important existential challenges of our generation - climate, digital and physical security.

The Igarapé Institute does not shy away from the most intractable problems of our time. In Brazil, the Institute has worked to fight back against government efforts to [loosen access to firearms and ammunition](#), strengthen the [professionalism of police](#), and [help former prisoners reintegrate into society](#). In addition to creating platforms to amplify the voice of female leaders, Igarapé is investigating and exposing harassment and intimidation of environmental activists in the Amazon. After all, all attacks on democratic action is an [attack against all of us](#).

The Institute is also working hard on big intractable global issues. Throughout 2021, the Institute led high-level consultations on climate security with members of the UN Security Council. What is more, the Institute supported a [global digital consultation](#) reaching thousands of people in over 100 countries to identify concrete proposals to improve multilateral action and international cooperation. The Institute also allied with digital rights

coalitions to champion the rights of digital privacy and data protection, bringing these conversations back to Latin America to engage audiences young and old.

At the center of Igarape Institute's approach is a dedication to evidence and data-based solutions. The Institute is leveraging its research and expertise in geospatial and social sciences to address climate and environmental challenges, including in the Amazon and the people who inhabit it. Developing sustainable solutions to deforestation and biodiversity loss is critical. Identifying meaningful economic alternatives for people living in the world's largest tropical forests is essential. It is not just the future of Brazil, but the world, that hangs in the balance.

There is no doubt that 2021 was a challenging year. Autocratic governments are on the march, fueled by irresponsible leaders, economic uncertainty and polarization. Democracies are facing challenges, with faith in electoral systems at worrying low levels. War clouds have gathered over many parts of the world, not least in Russia and Ukraine, that threaten to push the globe into a recession. The Igarape Institute is committed to addressing these interconnected challenges, through timely and reliable research, strategic partnerships and targeted public outreach. To this end, the Institute produced a record-breaking 52 reports, participated in 130 events, generated almost 1,000 opinion editorials and was cited over 4,150 times in the media.

The Igarape Institute is approaching 2022 with a renewed commitment in its original vision, mission and values. True to its name - Igarape - a Tupi word that translates into the channels that connect rivers in the Amazon - the Institute is building networks and coalitions to take on the toughest challenges and deliver action to

improve security for the climate, digital space and in the real world. We invite you to join us in our mission to build a safer and more sustainable world for this generation and the ones to come.



Ilona Szabó de Carvalho

Co-founder and President

Ilona Szabó de Carvalho



Robert Muggah

Co-founder and Chief Innovation Officer

Robert Muggah



Barbara Fernandes

Finance and Technology Director

Barbara Fernandes



Melina Risso

Program Director

Melina Risso

2021

Activities





Shaping the next decade

The Igarapé Institute celebrated its first decade by redoubling its commitment to finding solutions for a more sustainable, inclusive, and safer world. The evolution of the [Covid-19](#) pandemic and the uneven advance of vaccination, benefitting disproportionately the richest countries, reinforced our conviction to fight for more [public](#), [climate](#) and [digital](#) security for everyone.

Over the past decade the Igarapé Institute team has visited more than 150 countries, published [more than 300 studies](#) and 2,000 opinion pieces in newspapers and magazines. Over the Igarapé decade, [the institute](#) has been cited in more than 37,000 stories and has developed [28 technological apps and platforms](#).

The Igarapé Institute honed in on issues of policing and criminal justice in Brazil in 2021. Igarapé supported the creation of a Parliamentary Front for Arms and Ammunition Control and shaped debate on [r Bill 3,729/2019](#), a bill designed to weaken arms legislation. In the [Judiciary](#), the Institute served as *amicus curiae* in [proceedings filed with the Federal Supreme Court](#) and provided Court Ministers [crucial information](#) on the threats posed by the [regulations that loosen](#) the rules for [access to arms and ammunition](#). The Institute also worked with partners to [document](#) the expansion of armed groups and lax [weapons control](#) in the country. The Institute maintained a lively presence on [social media](#), including the Não Somos Alvo [We Are Not Targets] campaign.

The Igarape Institute also worked to reform [law enforcement](#) and promote conflict mediation with police officers. In addition to publishing extensively on the challenges of excessive police use of force and the dangers of mano dura policies in Latin America, Institute staff continued to advocate for changes in the national drug policy and [strengthening networks](#) for support to [former prisoners](#). The Institute published a major study on more progressive drug-related legislation, highlighting less punitive metrics to measure outcomes.

The Igarape Institute also engaged in the Climate Conference (COP26), including highlighting the connections between organized crime and deforestation, land grabbing, wildcat mining and wildlife trafficking. The Institute released a range of [stories and data](#) on its EcoCrime platform and published several studies on the wide-ranging impacts of [environmental crime](#) in the Amazon – especially illegal mining – and potential [solutions](#).

The Institute also produced guidelines to accelerate sustainable [agricultural assets](#) and the greening up the supply chain in the Amazon Basin. The Igarapé Institute called forcefully for the protection of native peoples and traditional communities through a wide range of media and policy outlets. And as part of its ongoing partnership with UN Security Council members, the Institute analyzed how climate change is exacerbating social tensions and armed conflicts in [Africa's most vulnerable countries](#), including the Horn.

The Institute responded to the rise of autocratic and anti-democratic threats with [innovative studies](#) and a [landmark analysis](#) of attacks and threats to civic space. A goal was to create a “commons” where civil society can debate and shape the national agenda. The Institute launched a call for [civil society engagement](#) alongside dozens of organizations and influencers. The Institute's president and co-founder interviewed ten female scientists, artists, entrepreneurs, and influencers in the latest season of the widely acclaimed [Você Pode Mudar o Mundo](#) [You Can Change the World] podcast.

In partnership with the UN Secretary-General's Executive Office and UN Foundation, the Igarapé Institute administered a [digital consultation](#) reaching participants in 147 countries. The goal was to collect insights from a wide range of civil society actors - mayors, business people, activists, academics, union leaders, and many more - to build an agenda for upgrading international cooperation in the twenty-first century.

The Igarapé Institute also generated some wins on the scholarly front in 2021. For example, a new volume written by the Institute's head of innovation, Robert Muggah, and Professor Ian Goldin from the University of Oxford was translated into eight languages. "[Terra Incognita: 100 Maps to Survive the Next 100 Years](#) (Penguin/Random House) drew praise from [The Lancet](#) magazine and was recommended by columnists from [Foreign Policy](#) to the [Financial Times](#). Robert Muggah also contributed to the 2021 edition of the World Economic Forum's [Global Risks Report](#) and wrote an article for [Science](#), a leading academic journal. He was ranked among the top 1% of political scientists and legal experts in the world by Research.com.

No list of advocates for democracy in Latin America will be complete without Ilona Szabó from the Igarapé Institute. She has endured terrible attacks, yet she has remained unwavering in her fight to protect civic space. She even authored a book about it.

*Felipe Estefan, vice president at the
Luminate Group*

Public Security

Regulating firearms and ammunition

In 2018 the incoming government promised to loosen firearm regulation and ramp-up access to rifles and pistols. After a blitzkrieg of decrees and new legislation it has succeeded. The registration of new firearms in Brazil [tripled](#) under the current government. Civilian gun licenses shot past [one million](#). More than ever, Brazil needs an informed and public debate on the responsible ownership and [control of firearms](#) and ammunition. The Institute contributed to a series of articles and [editorials](#) on the issue in 2021 through a partnership with [O Globo](#).

When the Brazilian government issued [new decrees](#) facilitating access to firearms and ammunition, the Institute contributed to hundreds of news describing the risks including [g El País](#), [Folha de S. Paulo](#), [O Globo](#), [The Independent](#), [TV Globo](#) and [The Guardian](#). The Igarapé Institute also mobilized citizens to pressure the Federal Supreme Court. High court Justice Minister Rosa Weber cited the Institutes research when she issued her preliminary decision on the subject.

The Institute also took the debate to Congress. its work was cited by a number of lawmakers, including senator Eliziane Gama (CITIZENSHIP-MA), who founded [the Parliamentary Front for Control of Arms and Ammunition](#). Folha de São Paulo cited the Institute in a lead [editorial](#).

Research findings published by the Institute were featured in [Descontrole no Alvo](#) bulletins and highlighted in a [technical note](#) helping shape public debate on the issue. Analysis was cited in multiple news reports, including [takeout](#) in the O Globo newspaper. Surveys pointed to a 780% increase in the average daily registration of firearms by individuals with the Federal Police between 2017 and 2020, and the granting of more than 800 daily registrations for hunters, shooters, and collectors in the first months of 2021. The same research revealed that the armed forces inspected only 2.3% of private arsenals in 2020.

The [Igarapé Institute and its partner, Sou da Paz](#), issued a [technical note](#) that generated debate about the risks of Bill No. 3.723/2019 which intended to expand access to firearms for hunters, shooters and collectors. The bill is pending with the Commission of Constitution, Justice and Citizenship of the Senate. Igarapé Institute took a leading role in mobilizing legislators and providing technical support to foment discussion on the Bill which could increase the number of arms holders by as as 500,000 people.





Drug policy reform

Igarapé Institute continued actively advocating for progressive drug policy reform at the national and global levels throughout 2021. During interviews with [CNN](#), the institute's president and co-founder Ilona Szabó underlined the close link between racism and the drug issues in Brazil. Citing [the Institute's Drug Policy Monitor in the Americas](#), Igarapé Institute researcher [Carolina Taboada](#) spoke to O Globo about the latest findings from Brazil and the wider Latin American region. Taboada highlighted how modest advances in drug policies in Brazil leave the country lagging compared to other nations in the western hemisphere.

Strengthening accountable law enforcement

The Igarapé Institute focused intensively on law enforcement, launching an [agenda for valuing](#) police professionals in partnership with [Republica.org](#). The agenda expanded the discussion of approaches to build positive police capacity among public security institutions. A key objective is to value and protect officers and society. The Institute's guidance outlines concrete strategies for implementing the agenda.

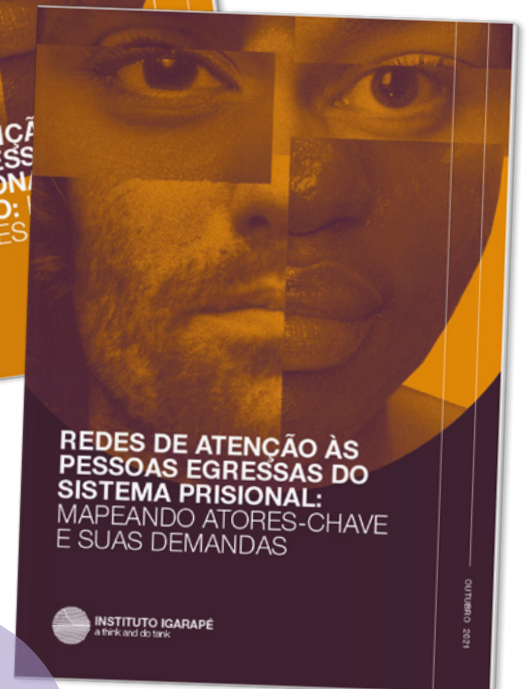
Highlighted in a special report by Brazilian news outlets [Fantástico](#) and [Folha](#), the agenda inspired Senator [Randolfe Rodrigues to propose a bill](#) for police valorization. In a separate but related development, in May 2021, an ill-considered police operation in the poor Rio de Janeiro neighborhood of Jacarezinho, one of the deadliest on record, prompted Igarapé to issue a [technical note](#) qualifying police tactics. Igarapé Institute's innovation director Robert Muggah highlighted the incident in [an article](#) and also published empirical evidence of the effects of "community policing" for [Science](#). The latter article cited research interrogating the claim that community policing necessarily builds citizen trust or reduces crime in the Global South.

Working with ex-prisoners

The Igarapé Institute and Brazil's [National Council of Justice](#) forged a partnership through the [Fazendo Justiça](#) [Making Justice] program to build national support networks for [People Released from the Prison System \(Raesp – Redes de Atenção às Pessoas Egressas do Sistema Prisional\)](#). The strategy seeks to strengthen the work of Social Offices, a policy promoted by Brazil's National Council of Justice (CNJ) since 2016 that catalogs services for ex-prisoners and their families.

Igarapé Institute launched two publications on the subject — [Networks for Support to the People Released from the Prison System – Mapping Key Players and their Demands](#) and [The Network for Support to People Released from the Prison System in Rio de Janeiro: History, Challenge and Lessons](#). Both studies continued the tradition of a pioneer strategy for returning prisoners to society, known in Portuguese as Raesp-RJ, which was founded in 2006 and remained the lone initiative of its kind in Brazil for almost fifteen years.

In November 2021, Igarapé Institute launched a cycle of workshops to strengthen support for individuals released from the prison system, starting with the kickoff session, “How to Select and Monitor your Organization’s Performance Indicators.” During a [public hearing](#) on the prison system before the national Supreme Court, Igarapé highlighted the need to support individuals released from prisons. The hearing was broadcast on the Federal Supreme Court’s YouTube channel, on TV Justiça and on Rádio Justiça. The event was covered by the [Legal Counsel](#).



Violence prevention

Igarapé Institute joined the [Pernambuco Cooperation](#), an initiative led by the northeastern state’s Department for Violence and Drug Prevention Policy, with the participation of the United Nations Human Settlements Programme, the United Nations Development Programme and the United Nations Office on Drugs and Crime (UNODC). This [joint effort](#) seeks to build knowledge and share innovative methodologies to strengthen social and situational violence prevention initiatives.

Internationally, the Institute continues to support the Halving Global Violence (HGV) Task Force in partnership with Pathfinders for Peaceful, Just and Inclusive Societies. In June, Robert Muggah and Ilona Szabó – who are members of the task force – attended a [meeting at Wilton Park](#), one of the world’s most premier conference venues. They have also supported a range of major international events focusing on SDG16, with a focus on preventing and reducing violence around the world.

Reducing violence against women

Igarapé Institute updated its [EVA platform](#) – [Evidence on Violence and Alternatives](#) for women and girls – and helped foster public debate and extensive media coverage on women at risk in Brazil, [Mexico](#) and Colombia. EVA found that almost 4 in 10 victims of femicide are between the ages of 45 and 65. Almost two thirds of women in Colombia reported suffering psychological violence by their partner, whereas close to half of Mexican women have experienced violence in a current or previous relationship.

Brazilian coverage of Igarapé Institute research was recorded in [O Globo](#), [UOL Universa](#) and other outlets. The platform was featured in a special episode of the podcast [Angu de Grilo](#) as well as [YouTube](#) videos shared by Mexican senator Patricia Mercado and influencer Mayra Hernández. The platform update coincided with #DiaNaranja, which every 25th day of the month brings together people committed to taking action to raise awareness and prevent violence against women and girls.



Climate Security

Taking action at COP26

In a crucial year of climate negotiations, the Igarapé Institute conducted in-depth research on the relationships between security and climate change. The organization featured findings on climate security at COP26 in Glasgow, Scotland, [participating](#) in several [events](#). During the conference, the Institute launched ten new stories on the [EcoCrime](#) platform and published “[Green, Clean and Safe](#).” On the eve of COP26, the Institute’s head of innovation, Robert Muggah, participated at TED Countdown, an event to discuss solutions for the climate emergency.

The Brazilian portal [O Estado de S. Paulo](#) featured videos of Igarapé Institute engagement at COP26. President Ilona Szabó also took the reins as guest host of popular Brazilian celebrity and influencer Luciano Huck’s Instagram account, sharing highlights of the event with his 20 million followers and generating additional coverage by [Folha de S.Paulo](#). Huck’s column on COP26, also published in Folha, was widely shared by the media and on [Twitter](#), where he has more than 13 million followers. Prior to the event, the Igarapé Institute’s head of innovation Robert Muggah participated in a call with Glasgow Mayor Susan Aitken on how cities can accelerate green finance.



Mapping with EcoCrime

Launched on Earth Day in April, the [Ecocrime](#) platform generated wide repercussions throughout the year. The page, featuring several stories, data points, and maps drew coverage in media outlets such as [Mongabay](#) (where an interview with Robert Muggah became that website’s [eighth most read article](#)), [Estadão](#), and [Climainfo](#), as well as ample mention on social media channels. Well known public figures such as global TED curator [Bruno Giussani](#), The Guardian environmental journalist [Jonathan Watts](#), and GloboNews anchor [Marcelo Lins](#) cited the launch. The platform was also selected to represent the Igarapé Institute in the 2021 [Paris Peace Forum](#), featured in a [video](#).

Climate emergency

The Igarapé Institute also collaborated with relevant partners articulating responses to the climate emergency. In April, for example, O Estado de S. Paulo newspaper ran an article featuring the [Brazilian Climate, Forests and Agriculture Coalition](#) that assembled more than 280 representatives from agribusiness, social organizations, the financial sector, and academia, including the Institute. The document called for more ambitious targets and commitments to tackle climate change. In July, the institute also submitted [a letter along with 55 other organizations](#) to the Federal Attorney General 's Office and the Superior Council of the Federal Prosecution Office emphasizing the need to strengthen the Federal Prosecution Office's role in the fight against environmental crimes and degradation in the Amazon.



Igarapé Institute also struck a [technical cooperation agreement with the Federal Prosecution Office](#). At the request of the EL PACCTO (Europe/Latin America – Assistance Program against Transnational Organized Crime) program, the Institute also supported a study showing the harm environmental criminals pose [to indigenous communities](#), as well as the relatively little attention [such crimes against native peoples](#) generate in the media and public policy debates.

What is more, the Institute partnered with Interpol to publish a widely shared "[Guide to Combating Environmental Crimes: Takeaways from the Fight Against Illegal Gold Mining in the Amazon](#)." The report features practical guidelines for authorities to disrupt wildcat mining. In addition, the Institute published a [study](#) together with InsightCrime laying out the roots of environmental crimes in the Colombian Amazon which was influential in European capitals. A related [study on illegal gold mining](#) and accompanying [video](#) also generated coverage in [O Estado de S. Paulo](#), [Época Negócios](#), [R7](#), [UOL](#), [IstoÉ Dinheiro](#).



Shaping debate

In April, Ilona Szabó joined [ambassadors](#) from the United States, Germany, Norway, the United Kingdom, and the European Union to discuss communications initiatives for the Climate Summit and Earth Day. Szabó chaired the [Scientific Panel for the Amazon](#) in July disclosing the findings of a report prepared by more than 200 leading scientists from Amazon Basin countries.

Her article "[How to Achieve Zero Deforestation in the Amazon in 2030](#)" was published in English by [Project Syndicate](#) and translated into Portuguese by [Folha de S.Paulo](#). It was also shared by both media outlets, TV host [Luciano Huck](#), the World Economic Forum, and [Young Global Leaders](#). The head of Innovation at Igarapé Robert Muggah, Juan Carlos Castilla-Rubio, and Julia Sekula also contributed to the article. Likewise, June, Muggah spoke at the [TEDx Talks SP](#) on the urgency of protecting the Amazon Basin. His lecture was widely shared on [TED channels](#).



Climate security risks in Africa

The Igarapé Institute also deepened its analysis of how countries with the lowest GHG emissions are also the most vulnerable to climate change and climate-driven insecurity. In February, the institute launched a series of [posts](#) and [data visualization](#) features highlighting how rising sea levels, disruptions to water supplies, and changes in mobility drive competition for resources in West Africa. At a high level event organized by Igarapé Institute, Switzerland, Germany and Niger on behalf of the United Nations Security Council, convened more than 130 ambassadors at the UN headquarters in New York. Robert Muggah also took on the issue in a piece for [Foreign Policy](#) and in briefings for the International Committee of the Red Cross.



Digital Security

Fostering collective action on cybersecurity

Ensuring security of data, information systems, networks, processes, digital infrastructures, and people has become a paramount challenge in an increasingly connected society. Unsurprisingly, many nations including Brazil face steep challenges and threats in this space. Despite the creation of oversight institutions, laws, and regulations governing the subject, further progress is required especially to strengthen cooperation between civil society, the academic community, public authorities, and the private sector.

To this end, Igarapé Institute set out to systematize data and information on 104 initiatives, 78 documents, and 10 sectors through its [Brazilian Cybersecurity Portal](#), launched in April. The data repository was created to foster collaboration among the various players in the sector dedicated to digital safety. Along with the portal, the institute released several groundbreaking studies on the subject, including: “[Cybersecurity in Brazil – An Analysis of the National Strategy](#)” and “[Digital Risk Mapping – A Multi-Stakeholder Action for Digital Security in Brazil](#).”



An article in [Estado de S. Paulo](#) and the portal [Meio](#) explored these findings. The [United Nations Institute for Disarmament Research](#) (UNIDIR) also shared the content on its website. The Brazilian Portal of Cybersecurity points to the required advances in the cooperation between civil society, the academic community, public authorities, and the private sector. It also presents a timeline of Cybersecurity and Digital Security events that took place in recent decades.

Privacy protection

The Igarapé Institute, Transparency International, Conectas Direitos Humanos, the Sou da Paz Institute and Rede Liberdade [contributed decisively](#) to the decision by the Federal Court of Auditors to suspend the government's purchase of Pegasus software, on grounds that this surveillance tool posed significant risks to individual rights. The bid, totalling more than BRL 25 million, had been [secretly set up by the Ministry of Justice and Public Security](#). Pegasus was supposed to be used to monitor and report on citizen activity on social media and messaging apps. [An article by Igarapé researchers](#) in El País warned about the risks that Pegasus posed to democracy and the rule of law.

Public debate and pressure from organizations led the NSO Group – the company responsible for Pegasus – to withdraw from the bidding. Our review of the issue found that 180 journalists and activists, and 16 world leaders had allegedly been targets of the technology. Igarapé's work was disclosed by [Transparency International Brazil](#). Deputy Bohn Gass (PT/RS) and Senator Veneziano Vital do Rêgo (MDB/PB) filed requests for information with the Ministry of Justice and the Brazilian Federal Court of Auditors. Meanwhile, together with other civil society organizations, [Igarapé Institute signed a statement opposing the new privacy policy of WhatsApp](#), a company owned by Meta, which also owns Facebook. The document also asks the company to allow users to opt out of the new privacy policy without losing access.



Artificial intelligence

In addition to exploring new facets of artificial intelligence for The World Economic Forum, Igarapé Institute's head of Innovation Robert Muggah contributed to a report on [deploying AI](#) after the restrictions of the coronavirus pandemic. The study was conducted by the UK Embassy in Mexico City and C.Minds. He also assessed the risks of AI-enabled surveillance in cities with a [widely read article](#) in Foreign Policy.

Civic Space

Countrywide mobilization

Democracy is under attack in Brazil and many other countries around the world. The Igarapé Institute has responded by calling for [increasing protection of civic space](#). Strategies were compiled in a report entitled “[The Civic Space is our Space](#)”, launched in September on Democracy Day, alongside a national campaign that organically reached 270,000 people in the first ten days. Igarapé Institute mobilized 40 civil society organizations and 45 influencers in defence of Brazilian democracy. The campaign included a [tweetathon](#) and mobilization via [Instagram](#).

Artists, celebrities and well-known public figures such as [Fabio Porchat](#) (comedian), [Ingrid Silva](#) (dancer), Gabriela Prioli (host), [Marina Silva](#) (former Minister of the Environment), [Raul Santiago](#) (activist and entrepreneur), [Vera Magalhães](#) (journalist), [Henrique Vieira](#) (pastor), Nil Moretto (communicator) and [Thiago Amparo](#) (lawyer) joined the campaign. The initiative also showcased a [video](#) airing a number of individual testimonials asserting that any attack to the civic space is ultimately an attack on each one of us. The video and teaser logged 24,000 views on Instituto Igarapé’s channels alone. [Folha de S. Paulo](#) and [O Globo](#) also cited the initiative.





Sistematic surveillance

Igarapé Institute also called out the [indiscriminate use](#) of the Brazilian National Security Law through its [Civic Space GPS](#). The institute filed as [amicus curiae](#) in the Supreme Court hearing on the matter, known as constitutional question ADPF 799, and joined the Pacto pela Democracia in signing [an open letter](#) calling for a new law compatible with democracy. [JOTA.info](#) and [El País](#) covered the initiative.

On the front line of democracy

The president and co-founder of the Igarapé Institute Ilona Szabó was [interviewed](#) on the [Roda Viva](#) TV show to talk about her work “[A Defesa do Espaço Cívico](#)” [Defending Civic Space], her recent [book](#) published by Editora Objetiva. In May, [Companhia das Letras](#), a publishing house, added the book to the list of recommended reading on Brazilian politics. Szabó joined more than 500 economists, bankers, former federal government ministers, and public figures in signing an open letter on the threat to civic space, “[The Country Demands Respect](#),” addressed to the federal government. The Institute and 40 other organizations also launched the “[Democracy at the Tables](#),” an [agenda of proposals](#) for the Brazilian Congress. [El País Brasil](#) headlined the campaign in [an op-ed piece](#).

Alongside 200 other civil society organizations, Igarapé Institute signed the “[We Need Help](#)” manifesto published by [Folha de S.Paulo](#) which called for greater social engagement in the public debate. The Institute made a point of reiterating its confidence in the country’s electoral justice and electronic voting system in another [public manifesto](#). Igarapé Institute also joined public security and human rights organizations in signing [an open letter](#) in defense of democracy.

VOCÊ PODE MUDAR O MUNDO!



Elevating women's voice

In the second season of [Você Pode Mudar o Mundo](#) [You Can Change the World], a podcast by the Igarapé Institute in partnership with Rádio Novelo, Ilona Szabó spoke with 10 female leaders about the vital importance of democracy and diversity in different fields of activity. Her guests included prominent Brazilian retail entrepreneur [Luiza Trajano](#), federal deputy [Tabata Amaral](#), microbiologist [Natalia Pasternak](#) and activist [Alessandra Korap](#). Former environment minister [Marina Silva](#) and host [Gabriela Prioli](#) helped spread the word on their social media channels.

Ensuring clean elections

Within the electoral sphere, Igarapé Institute attended the opening of the [Cycle of Democratic Transparency](#) of the 2022 Elections at the Superior Electoral Court, at the invitation of its president, Minister Luís Roberto Barroso. The event was broadcast on the [Electoral Justice's YouTube channel](#). The Court also invited the organization to participate in the Election Transparency Observatory and to cooperate to strengthen the [fight against fake news and disinformation](#) within the context of the 2022 elections.

International Cooperation



Public consultation to accelerate global cooperations

In support of the [United Nations Secretary General's](#) office, the Igarapé Institute coordinated a [global digital](#) consultation to identify solutions to emerging problems and challenges for Our Common Agenda, The consultation was facilitated in conjunction with partner organizations such as UN Foundation, and also included non-governmental groups such as ACCORD and Southern Voice.

The survey generated more than 520 proposals from over 1,700 participants in 147 countries. The findings were featured in the UN flagship report [Our Common Agenda](#). Igarapé Institute also featured opeds in [Foreign Policy](#), [DEVEX](#) and the [SDG Knowledge Hub](#) describing the importance of networked multilateralism.

UN Secretary-General António Guterres [cited the Institute's role](#) in helping create the agenda at the opening of the 76th Session of the UN General Assembly. Igarapé Institute was the only organization outside the UN system featured on the organization's website. Secretary General Guterres went further in a letter to Igarapé principals Ilona Szabó and Robert Muggah, commending the Institute as a "key partner in this endeavor."



United Nations



Common Agenda



In this context of a pandemic, deaths, (shortage of) vaccines, and political polarization, coming across the “You Can Change the World” podcast was a breath of fresh air! Suddenly I was listening to people talk about solutions instead of problems, encouraging others to dream of and implement projects for the outcasts. I wish you much success in all your endeavors!!!

Simone Santana Santos, civil servant of the Federal Justice System in Campinas, São Paulo – Brazil

Boards and Contributions

- Members of the Igarapé Institute are regularly invited to join international and national networks. In 2021, our directors and researchers were invited to join the boards of several organizations, think tanks and universities. They also remained a presence in relevant spaces in which they already worked. Below is a list of some of the boards the Institute collaborated with in 2021:
 - Amassuru - Red Latinoamericana de Mujeres en Seguridad y Defensa
 - Board of Instituto Mobilidade e Desenvolvimento Social (Institute for Social Development and Mobility)
 - Board of Trustees of CEBRI - Brazilian Center for International Relations
 - Young Global Leaders Advisory Board
 - Conselho Consultivo do Relatório de Desenvolvimento Humano do Programa das Nações
 - Gender Equality Network for Small Arms Control (GENSAC)
 - EU Cyber Direct
 - Forum on the Arms Trade
 - Offensive Cyber Working Group
 - Halving Global Violence (HGV) Task Force, do grupo Pathfinders for Peaceful, Just and Inclusive Societies
 - United Nations Development Programme (UNDP)
 - World Economic Forum - Advisor to the Global Risk Report
 - World Economic Forum - Global Future Council – Cities and Urbanization
 - TED Red Circle
 - RESOLVE Network
 - Romeo Dallaire Institute



Awards

Instituto Igarapé was nominated twice for the [Faz Diferença Award](#), held by Jornal O Globo and Firjan.

Instituto Igarapé was listed for the second time as one of the [100 Best Brazilian NGOs](#) of 2021 by Instituto Doar.

Instituto Igarapé was recognized as one of the [Top Think Tanks](#) in South and Central America by the Think Tanks and Civil Society Program (TTCSP) of the University of Pennsylvania in the 2020 edition of the Global Go To Think Tank Index.

[Prospect Magazine](#) ranked Igarapé among the of global think tanks in the climate and energy sector.

Researcher Louise Marie Hurel was nominated for the “Embaixador e Protagonista Brasil, País Digital” [Ambassador Brazil, Digital Country and Leading Figure Brazil, Digital Country] award, which recognizes leaders from the public and private sectors and civil society who have stood out for their work in social projects and actions in the area of information technology with a focus on the country’s digital and inclusive transformation.



Reach

Congratulations to Robert Muggah and Ilona Szabó de Carvalho for the incredible work that Instituto Igarapé has accomplished in the last ten years. I am honored to have witnessed the Institute's actions in the UK, Brazil and at TED conferences.

Caroline MacDonald, Director of Development at the American School of Paris, France

Research

Igarapé Institute produced a series of strategic articles and academic publications in 2021.

52

publications

24 in portuguese

22 in english

3 in spanish

960+

scholarly citations

on Google Scholar

260.905 downloads

 on the website

2.739 downloads - [Artigo Estratégico 54 - Cibersegurança no Brasil: uma análise da estratégia nacional](#)

2.087 downloads - [Strategic Paper 53 - Illegal Gold That Undermines Forests and Lives in the Amazon: An Overview of Irregular Mining and its Impacts on Indigenous Populations](#)

1.370 downloads - [Strategic Paper 52 - Climate change and security in West Africa](#)

1.298 downloads - [O reconhecimento como estímulo a boas práticas: uma agenda de valorização policial](#)



Events

Representatives of Igarapé Institute participated in some of the most important events around the world. We also organized meetings, most of which were held virtually in adherence with social isolation measures to curb the spread of Covid-19.

In total, staff participated in

130 events

Including:

- 5th Annual Meeting of REBRAPAZ
- Acción regional para la protección integral ante crímenes ambientales
- Audiência pública comissão especial para analisar o PL 1595/19, que dispõe sobre as ações contraterroristas
- Audiência Pública da Comissão de Direitos Humanos no Senado sobre armas
- Audiência pública da comissão especial da Câmara dos Deputados que analisa PEC 32/20 para discutir a situação dos militares
- Audiência Pública na Comissão Cumpra-se! da Alerj sobre câmara nos uniformes das polícias Civil e Militar
- BCG GAMMA Challenge 2021
- Comisión de Soberanía, Integración y Seguridad Integral de la Asamblea Nacional del Ecuador.
- Como promover uma segurança pública inteligente no seu município? / ConnectedSmartCities
- COP 26
- Cybersecurity Advice for Academics
- Designation of Illicit Content Online and Gaps in Regulatory Frameworks Seguridad Ciudadana - I Congreso de Liderazgo Iberoamericano
- Fórum Brasileiro da Internet no Brasil
- Fórum Mulheres Pós 2020
- Fulfilling the Promise of the UN75 Declaration
- Gender mainstreaming in the fight against gun violence
- Global Carbon Forum organizado pelo Financial Times
- Global challenges in local peacebuilding
- Gun Trafficking and violence: From the global network to the local security challenge
- Gun Violence in Mexico and Central America: Challenges and Paths to Solutions
- International Day of UN Peacekeepers Conference
- Investindo na Conservação da Amazônia: inovações de mercado para escalar o impacto
- Japan-Brazil Panel: Gender Inequality in International Institutions and Global Politics
- Lançamento da Concertação da Amazônia na COP-26: uma agenda para o desenvolvimento da Amazônia
- O Crime Ambiental na Amazônia organizado pelo Cebri
- Paris Peace Forum
- Security and Good Governance: Making Crime Prevention a Priority for All
- Seminário sobre Segurança Pública Conselho Nacional do Ministério Público
- TED Countdown
- TEDX São Paulo
- Tempos de crise e incerteza: por que os think tanks importam
- The Great Narrative: A call to action - World Economic Forum
- UN peacekeeping reform event
- What the world wants - A briefing on the UN75 global consultation
- World Justice Challenge 2021 Regional Showcase: Latin America and the Caribbean
- World Knowledge Forum 2021

Media & Press

The Igarapé Institute was featured in the world's leading media outlets throughout 2021 including AP, BBC, Bloomberg, CNN, DW, the Economist, El País, Financial Times, The Guardian, Le Monde, The New York Times, Reuters and dozens more. Institute research and insight was cited at least 4,156 times in 85 countries. The Institute published 181 opinion pieces in nine languages during the year.

The Institute was cited

4.156

times in the media in 2021.

The Institute received media coverage in more than

85 countries

The institute also published

181 opinion articles

in

9 languages

Media partnerships

1 biweekly column on Folha de S. Paulo throughout the year

1 season of podcasts produced with Rádio Novelo

13 opinion pieces on [Foreign Policy](#)



The Institute attracted considerable online attention:

217.000 views

on the institutional website - a 15% increase over 2020.

8,8 million people

reached on organizational social media channels.

About Igarapé



An amazing job, indeed! Ilona and Robert are very inspiring people and have put together a talented team to support the vital work they do at Igarapé!

Rodrigo V Cunha, CEO and founder of Humanos de Negócios

Igarapé Institute

Think. Connect. Transform.

The Igarapé Institute is an independent think and do tank focused on the areas of public, climate and digital security and its consequences for democracy. Its objective is to propose solutions and partnerships for global challenges through research, new technologies, communication and influence on public policies.

The Institute works with governments, the private sector and civil society to design data-based solutions. We were awarded the best Human Rights NGO in 2018 and the best think tank on social policy by Prospect Magazine in 2019.

We are a non-profit, independent and non-partisan institution, headquartered in Rio de Janeiro. Our operation, however, transcends local, national and regional boundaries. The Igarapé Institute has professionals in cities in all regions of Brazil and in Canada, Colombia, the United States and the United Kingdom. We have partnerships and projects in over 20 countries.

Team

Leadership

Ilona Szabó, Co-founder and President

Robert Muggah, Chief Innovation Officer (CIO)

Bárbara Fernandes, Finance and Technology Director

Melina Risso, Research Director

Leriana Del Giudice Figueiredo, Operations Director

Andreia Bonzo De Araujo Azevedo, Climate Security Associate Director

Team

Ana Paula C. do Nascimento, administrative analyst

André Schifnagel Avrichir, project manager

Andrey Cunha B. de Araujo, junior developer

Carolina A. de Carvalho, junior researcher

Carolina Andrade, advisor

Caroline Neri Ayres, administrative-financial coordinator

Carolina Taboada, full researcher

Daisy Bispo Teles, junior researcher

Dandara Tinoco, communication and content manager

Daniel Calarco, public policy advisor

Fernanda Conte, operations manager

Fernanda Quevedo, communication analyst

Giovanna Kuele, full researcher

Iuri Dantas, institutional communication coordinator

Joelma Alves Ferreira, financial officer

Julia Sekula, director of the Climate and Security Program

Katherine Aguirre, senior researcher

Laura Trajber Waisbich, senior researcher

Louise Marie Hurel, full researcher

Lycia Amelia Ribeiro Brasil, junior researcher

Mac Margolis, journalist

Maria Eduarda P. de Assis, legal advisor

Marianna Pereira Costa Mendes, intern

Marina De Alkimim Cunha Nunes, intern

Michele Gonçalves dos Ramos, special advisor

Pedro Augusto F. da Silva, data analyst

Pedro Augusto Pereira, senior researcher

Peter Schmidt, researcher

Raphael Durão, creative director

Raquel Aparecida V. Miranda, executive assistant

Renata Avelar Giannini, senior researcher

Renata Rodrigues, press secretary

Ricardo Amatucci, advisor

Sergio Schargel Maia de Menezes, junior communications analyst

Stephanie A. Gonçalves, junior designer

Talisson Cunha Mendes, project and partnership assistant

Terine Husek Coelho, senior researcher

Vinicius Silva dos Santos, data analyst

Victor Salon Sabino, intern

Research Fellows

Brodie David Ferguson

Justin Kosslyn

Thomas Abt

Administrative Board

Ilona Szabó de Carvalho

Ines Mindlin Lafer

Samara Werner

Wolff Klabin

Partners

Instituto Hori - Educação e Cultura

Rede Conhecimento Social

Fundação Tide Setubal

Kurytiba Metropole

The Climate reality Project Brazil

Girl Up Brasil

Aliança Nacional LGBTI+

Instituto Sou da Paz

Instituto de Tecnologia e Sociedade do Rio de Janeiro (ITS Rio)

TETO Brasil

IPAD - Instituto Pensamentos e Ações para defesa da Democracia

Rede Brasileira de Conselhos -RBdC

Associação Brasileira de Jornalismo Investigativo (Abraji)

CIEDS - Centro Integrado de Estudos e Programas de Desenvolvimento Sustentável

Projeto Saude e Alegria

Rede Liberdade

Instituto Vero

Instituto Alana

Movimento Acredito

Instituto Probono

Open Knowledge Brasil

Conselho Nacional da Juventude

342 Amazônia

342 Artes

Fórum Brasileiro de Segurança Pública

Movimento AGORA!

Pacto pela Democracia

Renova BR

Instituto Vamos Juntas

Centrismos

Instituto Ethos de Empresas e Responsabilidade Social

Turma do Bem

Fundação Fernando Henrique Cardoso

Observatório do Conhecimento

Jeduca - Associação de Jornalistas de Educação

Instituto Martim Gonçalves

Instituto Identidades do Brasil - ID_BR

RASTA COMUNICAÇÃO Social

Observatório Internacional da Juventude (OIJ)

Instituto Aurora para Educação em Direitos Humanos

Supporters

Global Innovation Fund - Reino Unido

Ministério das Relações Exteriores da Noruega - Noruega

Instituto República - Brasil

Embaixada do Reino dos Países Baixos, Brasil - Países Baixos

Programa das Nações Unidas para o Desenvolvimento - Brasil

Rainforest Foundation Norway - Noruega

Porticus - Países Baixos

iCS - Instituto Clima e Sociedade - Brasil

Luminate - EUA

Open Society Foundations - EUA

Uber - Global

Instituto Arapyaú - Brasil

Foreign, Commonwealth & Development Office - Reino Unido

Fundação Tinker - EUA

Embaixada do Reino dos Países Baixos, Brasil - Países Baixos

Institut Für Auslandsbeziehungen - Alemanha

99 Tecnologia Ltda - Brasil

Instituto República - Brasil

Saferworld - Reino Unido

+ Individual Donors

Financial Statement

Income Statement for the Year ended 31st of December of: (Values in US\$)

	2021	2020 Re-introduced	2020
OPERATING REVENUES			
Restricted	1.525.547	1.072.704	1.072.704
Project revenue	56.837	8.734	8.734
Revenue for services rendered	1.582.384	1.081.438	1.081.438
Unrestricted	226.685	114.224	114.224
Donation revenue	(28.644)	-	-
Operating revenues deduction	198.041	114.224	114.224
Net revenue from social assistance activities	1.780.425	1.195.662	1.195.662
OPERATING COSTS AND EXPENSES			
General project costs	(1.514.008)	(1.082.171)	(1.082.171)
General and administrative	4.734	(29.719)	(28.807)
Taxes and fees	(1.172)	(1.370)	(1.370)
Financial expenses	(1.394)	(7.990)	(7.990)
Depreciation and amortization	(4.782)	(4.480)	(4.480)
	(1.516.622)	(1.125.730)	(1.124.818)
Operating surplus (deficit)	263.804	69.932	70.844
Voluntary work revenues	1.550	1.012	1.012
Revenue from other activities	19.321	2.817	2.817
Gross non-operating revenue	20.870	3.829	3.829
Surplus (deficit) for the year	284.674	73.761	74.673

