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ACTIVITIES
REPORT



IGARAPÉ INSTITUTE
a think and do tank

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LETTER FROM THE DIRECTORS

Geopolitical tension and reactionary nationalism were on the rise around the world in 2017. There was evidence of deepening populism and polarization across Latin America, including in Brazil. While continuously rocked by political scandals and criminal violence, Brazil started emerging from economic recession. But the prolonged effects of crisis has taken its toll. In the wake of austerity and debt, the public security situation in Rio de Janeiro state and across the country continued to deteriorate. With presidential and state elections on the horizon and a federal public security intervention underway in the state of Rio de Janeiro, 2018 is likely to be even more volatile.

In spite of these challenging global, regional and national dynamics, the Igarapé Institute achieved some important advances in 2017. One example was the successful launch of Instinct for Life, a regional campaign reaching seven countries and involving 60 partner organizations. The Institute worked with a number of global networks to launch similar campaigns reaching millions of people to reduce violence against children, map conflict prevention in Africa, and promote new civic technologies to empower citizens.

The Igarapé Institute achieved several victories on the home-front in 2017. Working out of its new offices in Botafogo, Rio de Janeiro, the Institute, together with a network of partners, co-designed and donated a digital crime mapping system – ISPGeo – now in use by thousands of military and civil police in Rio de Janeiro State. The Institute also worked to expand the rights and entitlements for refugees and asylum seekers throughout 2017, contributing to a new strategy released by the National Council of Immigration. The Institute ended the year by helping launch a new national Parliamentary Front to Reduce Homicides, bringing together 198 deputies from 25 political parties.

The Institute grew its reputation as a producer of high-caliber research. Researchers produced more than 40 publications in three languages in 2017, increasing its 2016 output by one-third. It also expanded its domestic and international profile through participation in 135 events, which included conferences, panels and lectures in 18 countries. This research and visibility generated thousands of media stories in over 100 countries, including in the world's top media outlets.



Adding to these achievements, the Institute launched four new digital platforms in 2017, including the crime-mapping platform ISPGeo, the Forced Migration Observatory, the Paraty Violence Prevention Observatory and Earth Timelapse, an interactive platform tracking urban fragility and other challenges, developed in partnership with Carnegie Mellon University's Create Lab. The Institute was awarded several honors in 2017, including the "Noble Partnerships" award from the Canadian government, the Lewis Perinbam Award for outstanding humanitarian and development work, as well as recognition from the World Economic Forum, and a Brazilian Army medal delivered by the commander of CCOPAB, for the services provided by Igarapé.

The Igarapé Institute continued to shape global and regional debates on public security and justice. Our staff gave multiple keynote talks at high-profile venues such as World Economic Forum's annual meeting in Davos and Dubai, TED and TED Global, the UN General Assembly, and dozens of others. The Igarapé's research was featured in flagship publications of The Economist's Intelligence Unit, the Organization for Economic Cooperation, the United Nations office on Drugs and Crime (UNODC), the World Bank and others. The Institute also now has formal affiliation with Singularity University (as faculty).



In Brazil, the Igarapé Institute dramatically increased its television, online and print engagement on public security priorities. Virtually all members of Igarapé Institute's research and tech teams increased their presence in public debates in mainstream and social media, as well as in tech festivals sponsored by Wired and public events in partnership with Harvard and Columbia University. Throughout 2017, the Institute also hosted the Minister of the Supreme Federal Court, Luís Roberto Barroso, the Minister of Justice, Torquato Jardim and the Minister of Defence, Raul Jungmann, to a series of events in Rio de Janeiro.

The Institute also devoted considerable time and effort to improve its overall organizational structure. For example, we initiated a participatory change management review in 2017 to improve professional development, human resource management and fund-raising strategies. This review comes on the heels of efforts to strengthen the organization's governance structure in 2015 and 2016 – a process which involved the bolstering of Igarapé's administrative, fiscal and advisory boards. In addition to doubling down across key thematic priorities, the Institute will continue the internal reform process in 2018.

Ilona Szabó de Carvalho
Executive Director

Robert Muggah
Research Director

Photos: Juan Dias

IMPACTS IN 2017

The Igarapé Institute is a “think and do” tank - committed to both reflection and action. The Institute advanced its work on both fronts in 2017. The Institute increased its “thinking” in terms of stimulating public debate, providing technical advice and generating high quality research and publications. It also expanded its “doing” through the design and deployment of digital applications and direct action with governments, business and non-government entities. There were notable increases in outputs and outcomes during the year.

The Igarapé Institute has expanded its potential to convene key actors across core thematic areas and its capacity to produce evidence-informed and action-oriented research. The directors were invited to deliver keynote lectures at some of the world’s top speaking venues, and Igarapé researchers participated in a range of conferences, consultations, seminars, panel discussions and other events throughout the year, continuing to broaden the Institute’s regional and global networks in 2017.

“Amazing work, congratulations! Thank you for the leadership, the region truly needs these kind of initiatives.”

Beatriz Magaloni, professor at Stanford University

“Congratulations on the beautiful work that the Institute has done.”

Ralph Justino, Former Mayor of Tiradentes, MG, Brazil



IMPACTING THROUGH PUBLICATIONS



In 2017, the Igarapé Institute produced **40 publications**, an increase of one-third over 2016. Some 22 of the 40 were Strategic Notes and Papers, Policy Briefs or Homicide Dispatches, published in three languages, Portuguese, English and Spanish. Another 18 publications were produced together with our partner experts and institutions. Igarapé Strategic Papers, Notes and articles were downloaded **38,844 times** in 2017, a 26 percent increase over 2016 (30,800).

Of particular interest both domestically and globally were publications on conflict prevention and the UN, women's participation in Brazil's military, Brazil's history of participation in the UN peacekeeping mission in Haiti (MINUSTAH) and the state of Internet governance and digital rights legislation in Brazil. Igarapé Institute researchers were also cited literally thousands of times in peer-review journals around the world.

In 2017, the Igarapé Institute produced

40 publications

2017

Strategic Papers, Notes and articles were downloaded

38,844 times

2016 were downloaded

30,811

2015 were downloaded

19,737

2014 were downloaded

6,734

26%





Date published	Title of publication	Downloads
JANUARY	A ONU e a Segurança Internacional	6,234
FEBRUARY	Getting clear about conflict prevention at the UN	5,277
APRIL	Brazil, the Internet and the Digital Bill of Rights	3,808
MARCH	Cities are key to our survival in the twenty first century	2,796
MARCH	The Future of United Nations Peacekeeping Operations from a Brazilian Perspective	1,826
APRIL	O Brasil e o Marco Civil da Internet	1,716
JULY	Relatório Luz da Agenda 2030 de Desenvolvimento Sustentável	1,482
MAY	A percepção de crianças e adolescentes sobre a segurança e a violência	1,140
JANUARY	What makes our cities fragile?	1,105
AUGUST	Situações extraordinárias: a entrada de mulheres na linha de frente das Forças Armadas brasileiras	840

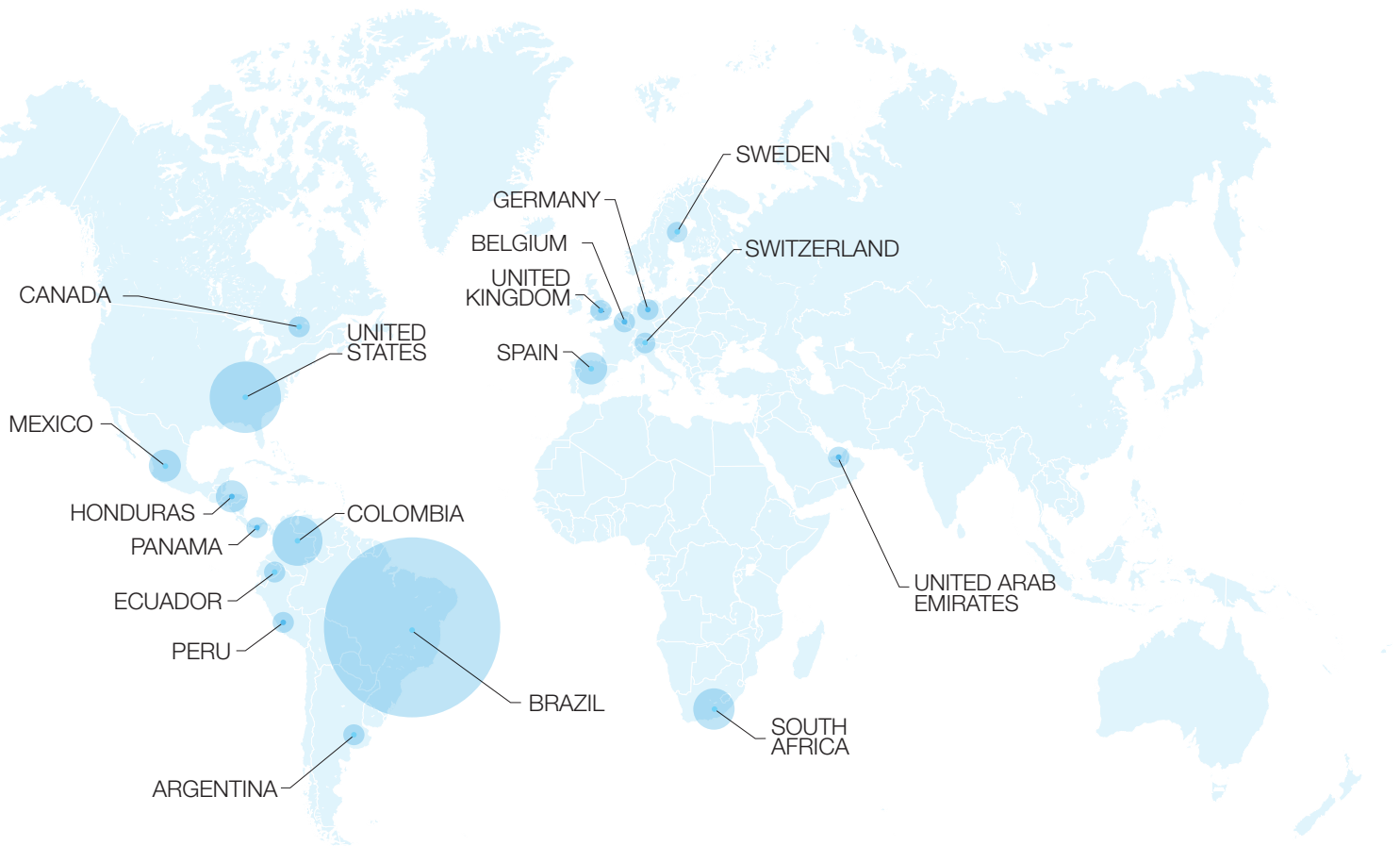
IMPACTING THROUGH EVENTS

Igarapé continued to expand its domestic and international profile, participating in **135 events** in Brazil and around the world in 2017. Igarapé researchers delivered lectures and participated in events and conferences in **18 countries** including Argentina, Belgium, Brazil, Canada, Colombia, Ecuador, Honduras, Mexico, Peru, South Africa, Spain, Sweden, Switzerland, the UK and the United States. These included TED talks, World Economic Forum summits, United Nations consultations, bilateral meetings, academic seminars, international conferences, and others.

135
events

18
countries





The Igarapé Institute continued to shape global and regional debates on public security and justice by giving keynote talks at the **World Economic Forum's** annual meeting in Davos and regional summits in Argentina and Dubai, at **TED** in Vancouver and **TED Global** in New York, and the **Global Forum on Cities** in Chicago. Keynote addresses were also delivered to the **WEF's Annual Meeting of the Global Future Councils** (in Dubai), the **Smart City Global Expo Congress** (in Barcelona), and the **Citizen Security Clinic** (in Medellin).

Citizen Security 51

Building Peace 42

Drug Policy 24

Safer Cities 14

Cyber Security 3

Others 1



IMPACTING THROUGH MEDIA

In 2017, Igarapé's research, analysis and commentary were featured in **7,647 news stories published** in **107 countries and territories**, effectively doubling the number from 2016 (3,206). Igarapé researchers produced **130 op-eds**, published or reproduced in **275 media outlets** around the globe. More than **1,500 stories** appeared in the Brazilian media and nearly **2,500 stories** were published in international news outlets.

The Institute's co-founder and executive director, Ilona Szabó, released a **new book "Drugs: Untold Stories"** to national acclaim. The book was launched nationwide and featured in syndicated talk shows and columns. In addition to Ilona's role on the Estúdio i program (GloboNews) she also now has a bi-monthly column with Brazil's largest newspaper, Folha de São Paulo, which reaches an average monthly audience of **100 million readers**.

Albania
Angola
Argentina
Armenia
Australia
Austria
Azerbaijan
Bahrain
Bangladesh
Belgium
Bolivia
Bosnia and Herzegovina
Brazil
British Indian Ocean Territory
Bulgaria

Cameroon
Canada
Cayman Islands
Chile
China
Colombia
Costa Rica
Croatia
Cuba
Czech Republic
Denmark
Dominican Republic
Ecuador
Egypt

El Salvador
Finland
France
Germany
Ghana
Greece
Guam
Guatemala
Guiana
Haiti
Honduras
Hong Kong
Hungary
India
Indonesia
Iran

Ireland
Israel
Italy
Jamaica
Japan
Kenya
Kosovo
Kuwait
Lebanon
Liberia
Madagascar
Malaysia
Malta
Mexico
Moldavia
Morocco
Mozambique
Nepal
Netherlands
New Zealand
Nicaragua
Nigeria
Norway
Oman
Pakistan
Palau
Panama
Paraguay
Peru

Philippines
Poland
Portugal
Puerto Rico
Qatar
Romania
Russia
Samoa
San Salvador

Saudi Arabia
Serbia
Singapore
Slovakia
Slovenia
South Africa
South Korea
Spain
Sweden

Switzerland
Syria
Taiwan
Thailand
Tunisia
Turkey
Ukraine
United Arab Emirates

United Kingdom
Uruguay
USA
Vatican
Venezuela
Vietnam
Yemen

107 countries

275 international outlets

7,647 media stories

130 op-eds



IMPACTING THROUGH ONLINE ENGAGEMENT

The Igarapé Institute continued to expand its digital footprint in 2017. Average monthly visits to the Institute's website doubled in 2017: 122,431 sessions by **91,895 unique users**, for a total of **270,395 page views**. The Institute's mailing list also increased two-fold, receiving **5,069 new subscriptions** in 2017 for a total of **10,569** (as of December 2017). As such, the Institute is able to reach an ever growing audience of influencers and changer makers.

270k

total website
page views

The Institute also grew its presence on social media platforms. Igarapé's Facebook page now has more than **26,000 followers**, adding more than 10,000 in 2017 and the Institute's Twitter presence also grew. Finally, in addition to producing print and digital versions of many of our Strategic Articles, in 2017 Igarapé began to design, develop and publish web-based reports, providing a richer, contextualized presentation of our research and findings.

10,5k

subscription on
mailing list

Facebook

2017



26k followers

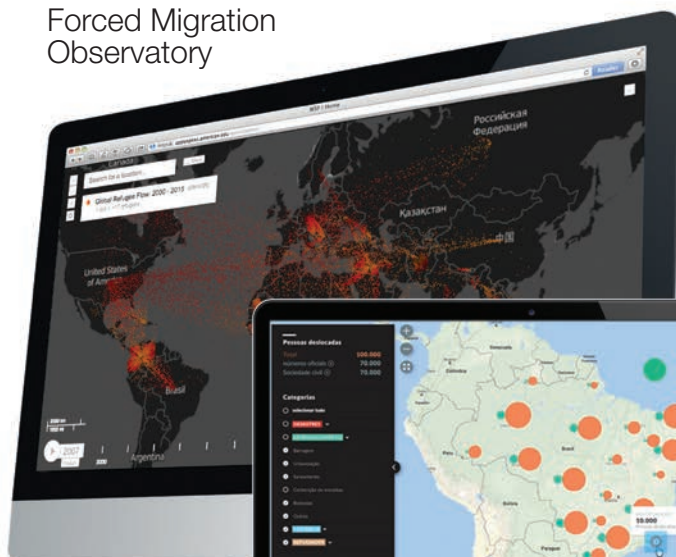
2016

IMPACTING THROUGH APPS

Data visualizations, apps and other platforms can help take the pulse of our world. They provide new ways to understand what challenges we face and how we can adapt. Since 2012, the Igarapé Institute has designed and developed several award-winning digital platforms focusing on small arms flows, homicidal violence, fragile cities and forecasting crime.

The year 2017 was no exception, when Igarapé contributed to the development four new digital products: 1) **ISPGeo**, a geo-located crime-tracking platform and database, developed in partnership with Rio de Janeiro's Public Security Institute (ISP); 2) the **Paraty Violence Prevention Observatory**, mapping criminal violence in one of Rio de Janeiro state's most troubled cities; 3) the **Forced Migration Observatory**, a platform tracking internally-displaced populations in Brazil; and 4) **Earth Timelapse**, an interactive platform tracking urban fragility and other challenges, developed in partnership with Carnegie Mellon University.

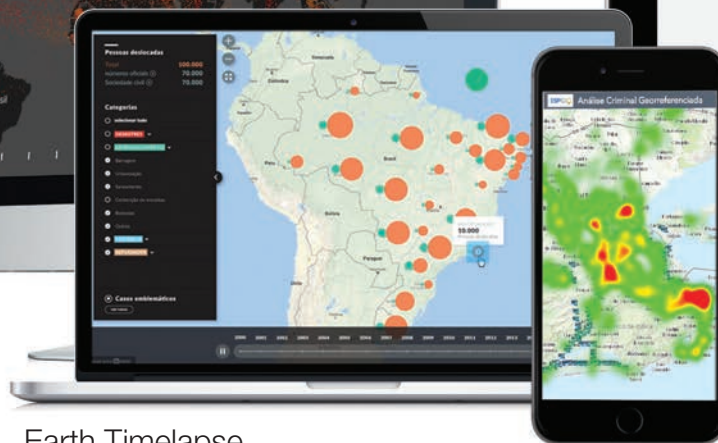
Forced Migration Observatory



Paraty Violence Prevention Observatory



Earth Timelapse



ISPGeo

PROGRAMS

“These guys just made me go crazy about the possibilities using #Blockchain and #Satellite #Data. You stop breathing with so many ideas”

Chuy Cepeda, software developer (about a Robert Muggah talk at Singularity University)

“Congratulations, it’s a great resource for journalists who write about violence in Latin America”

Heriberto Araujo Rodriguez, journalist (about the Homicide Monitor)



CITIZEN SECURITY

Instinct for Life campaign

In order to make measurable reductions in homicide, the Igarapé launched and co-ordinated the Instinct for Life campaign in 2017. Since the campaign was launched roughly 60 organizations have joined the initiative. Working toward collective impact, the Instinct for Life has offered technical support to authorities and fostering citizen networks through evidence-based strategies. The campaign was launched at the World Economic Forum meeting in Buenos Aires and subsequently in seven countries – Brazil, Colombia, El Salvador, Guatemala, Honduras, Mexico and Venezuela. Instinct for Life spearheaded the formation of the new Parliamentary Front to Reduce Homicides and generated commitments from governments in Belo Horizonte, Caruaru, Cachoeirinha, Pelotas, Recife, Santa Maria and Novo Hamburgo – and by state authorities in Pernambuco and Rio Grande do Sul. Over the course of 2017, campaign activities and events generated nearly 1,000 stories in media outlets around the globe, including 156 op-eds published in numerous countries.

Public Security Partners

In its second year, the Public Security Partners initiative consists of key representatives from the private sector in Rio de Janeiro invested and engaged in improving and modernizing the state's public security policies. In 2017, the group continued to support the implementation and improvements of the ISPGeo platform, their flagship initiative. They also met with ministers and representatives of Brazil's Supreme Court and the ministries of defense and justice. In partnership with ISP, the group supports the training of analysts from the military and civil police, municipal guard and other Rio law enforcement authorities and it seeks to identify innovative strategies and actions for promoting sound public security and justice practices in Rio de Janeiro.



Responsible regulation of firearms and ammunition

Igarapé has worked to strengthen the capacity to trace the origin of weapons seized in the state of Rio de Janeiro, proposing and supporting sound legislative initiatives to bolster the work of intelligence and investigative bodies and to identify tools and best practices to confront arms and ammunition trafficking. Igarapé participated in the development of a legislative measure that will guide the implementation of a new a state-wide policy. At the federal level, the Institute continued to urge Congress to maintain the Disarmament Statute, working with the Ministry of Defense and the Ministry of Justice to improve administration and implementation of the policy. The Institute also continued its work with the Export Arms Coalition, which brings together the main Brazilian organizations working toward full ratification of the Arms Trade Treaty by the Brazilian government.

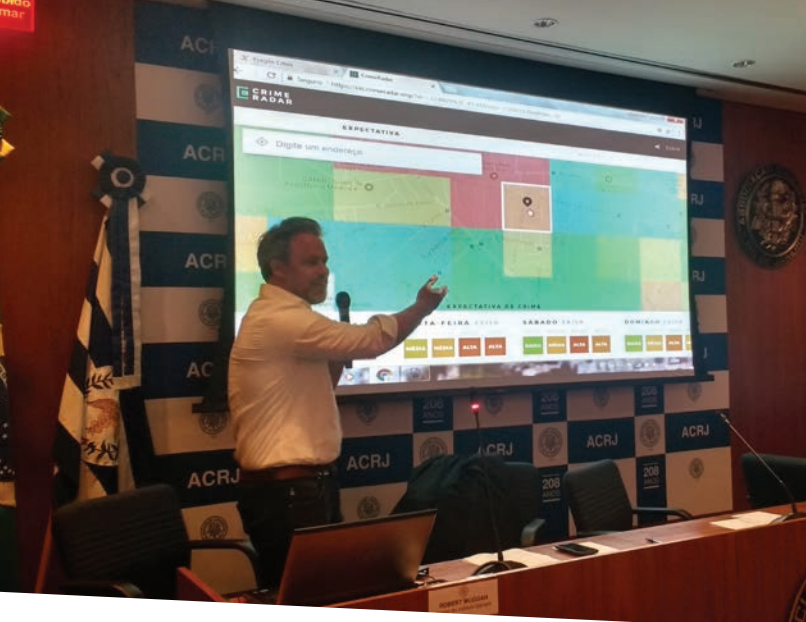
ColaborAmerica Hackathon

The Igarapé Institute and local partner Grupo Mosaico hosted a hackathon during the ColaborAmerica festival in Rio de Janeiro. With a focus on including low-income and high-skills residents from the metropolitan area, Igarapé's team of experts worked with 12 hackers to create data-driven solutions to improve public safety in the state of Rio de Janeiro. The hackathon took place over a 72-hour period and included intensive media and marketing before, during and after the hackathon, including being featured by

GloboNews. Two solutions were developed - an online "safety net" platform to support women victims of domestic violence, and a chat bot and digital platform to promote citizen access to quality legal information and resources. ColaborAmerica, Minas Programam, Columbia Global Centers-RJ and DataLabe were also partners in the initiative.

Smart Policing

The Smart Policing initiative is designed to improve police accountability and public safety. As part of the project, the Institute developed CopCast, an Android smartphone app that monitors video, audio and GPS locations of on-duty police officers and other emergency responders. In 2017, the Institute launched two randomized-controlled trials (RCTs) in partnership with Santa Catarina's Military Police (Brazil) and the New Jersey Police Department (United States). The evaluation in Santa Catarina is funded by EGAP (University of California, Berkeley) and involves partners from the Universities of Warwick (UK) and PUC-RJ (Brazil). In Jersey City, pilots are supported by Google's Jigsaw. The goal is to test whether body worn cameras can contribute to reductions in the excessive use of force by law enforcement while also improving police performance, especially in relation to evidence collection. The Institute is developing a series of new pilot projects in 2018 to expand access to CopCast in Brazil, the United States and around the world.



CrimeRadar

CrimeRadar is a digital platform that applies advanced machine learning algorithms to predict crime patterns. The platform was developed in 2016 in anticipation of the Olympics in Rio de Janeiro and has been featured by the Atlantic, Guardian, World Economic Forum and Wired magazine. In 2017, the Institute signed an MoU with the Military Police of Santa Catarina which includes plans to test CrimeRadar app and upgrade the algorithm. The app was viewed 5,500 times in 2017 and continues to generate interest from governments, businesses and media around the world. In 2018, the Institute intends to expand the development and testing of CrimeRadar software in partnership with the Military Police of Santa Catarina and researchers from the Brazil-based university PUC-Rio. The Institute is also exploring new opportunities to test CrimeRadar in India and South Africa.



Metaketa IV Community Policing Project

The Military Police of Santa Catarina is implementing the Neighbor Network (Rede Vizinhos), community policing program which uses social network technologies to build trust between citizens and the police and to improve public safety. The program encourages police to engage with local communities through dedicated instant-messaging groups and on-site visits, to educate residents on security and safety, and on reporting of suspicious incidents to the police. The Igarapé Institute is working in partnership with researchers from PUC-Rio and Warwick University to design and conduct randomized control trials (RCTs) in 2018 and 2019 to assess the effect of the program on crime, on the efficiency of police response and on the public perception of safety and police activity.



BUILDING PEACE

Civilians and peacekeeping operations

Since 2010, Igarapé has worked to better prepare Brazilian civilians who work in unstable contexts. In 2014, the Institute organized a course for Brazilian civilians in partnership with the Brazilian Peace Operations Joint Training Center (CCOPAB). In 2016, CCOPAB included it in its official course catalog, evidence that Igarapé managed to put the subject on the national agenda. In 2017, for the fourth year in a row, Brazilian civilians enrolled in the course. Up to now, almost 100 professionals have been exposed to the course, including judges, public prosecutors, intelligence officials and prison officers, among others. These efforts have generated real impacts in the country, improving the formal training on safety and security received by Brazilian civilians who work in unstable contexts.

Research networks

Since 2012, we have partnered with several research and educational institutions through formal networks on peacekeeping operations. In 2017 alone, we were part of 4 of these

networks, to provide new knowledge and policy-oriented data at different levels: national (REBRAPAZ), bilateral (“Brazil’s Rise to the Global Stage”), regional (ALCOPAZ) and global (IAPTC).

The participation of Brazil in MINUSTAH (2004-2017)

In October 2017, the United Nations concluded its peacekeeping mission to Haiti (MINUSTAH), in which Brazil played a pivotal role. The mission was the most important of Brazil’s 70-years participation in UN peace operations and it was led by a Brazilian as Force Commander during the entire operation. In order to better understand Brazil’s role in Haiti, the Igarapé Institute, in partnership with CCOPAB, published an edited volume of articles analyzing Brazil’s participation and providing recommendations and best practices for future missions. This volume generated prominent media coverage in Brazil, including the publication of an op-ed in *Le Monde Diplomatique* and an article in *Folha de São Paulo*. English and Spanish versions of the edited volume will be published in 2018.



Photo: Mídia Ninja



Photo: Jorge Cardoso/Ministério da Defesa do Brasil.

Forced Migration Observatory

In 2017, Igarapé began rolling out a new digital platform, the Forced Migration Observatory, which offers a geo-referenced and interactive view of the distribution of internally-displaced persons in Brazil over time. Brazil does not have adequate mechanisms in place to measure the scale of forced displacement in the country, nor does it have a legal framework guaranteeing rights to people displaced by natural disasters, infrastructure projects and urban and rural violence. Preliminary results were presented at the 2017 Build Peace conference in Colombia, with coverage in 2017 in more than 120 media outlets, including 13 op-eds published in prominent outlets, such as The Guardian, The World Economic Forum, Americas Quarterly and others. Igarapé mobilized in support of the approval of a new migration bill (PL 13.455/2017), and also contributed to the approval of bill 557/2016, which provides for certain tax exemptions for refugees.

Women, Peace and Security

In 2017, Igarapé continued its work advancing the Women, Peace and Security (WPS) agenda. The Institute supported the Brazilian government in the implementation of the United Nations WPS agenda into its National Action Plan – a first for Brazil. Its research on women in the Brazilian Armed Forces, also launched in 2017, was praised as a serious and helpful diagnosis of the current situation. What is more, the Institute designed and implemented a training module on gender approaches to the military with the CCOPAB and the UN Women. Through its outreach and research, Igarapé strengthened civil society capacity and actors to work on this

theme. It also extended this work and the WPS agenda at the regional level, identifying and sharing lessons learned on the incorporation of women and a gender perspective into the Colombian peace process. With the participation of Brazilian police officers, Igarapé supported the exchange of best practices between Brazil and Colombia in the area of violence against women. In 2017, Igarapé was instrumental in the formation of the WPS-Brasil Network a collection of 12 organizations and individuals, dedicated to advancing the WPS agenda in Brazil.

Innovations in Conflict Prevention

The Innovation in Conflict Prevention (ICP) project seeks to identify and analyze innovations in conflict prevention, focusing on six countries in three regions of Africa: the Sahel, the Great Lakes Region and the Horn of Africa. The initiative aims, in particular, to support the UN, the African Union and Regional Economic Communities (RECs), as well as national and local actors, in order to avoid the outbreak, escalation and/or recurrence of armed conflict. Igarapé has partnered with the Institute for Security Studies (ISS) to implement this project, using Guinea-Bissau, Ethiopia, Kenya, Somalia, Mali and Burundi as case studies. In 2017, Igarapé researchers produced policy briefs, conducted workshops, participated in international conferences and symposia, publishing numerous briefs and articles, including 17 op-eds in international outlets. Igarapé continues to play an important role in UN sustaining peace processes, reflected in invitations to participate in high-level dialogues, including at the UN General Assembly meeting.



CYBERSECURITY

The state of Brazil's Internet governance legislation

Igarapé continued its work in the areas of cybersecurity, Internet governance and digital liberties in 2017, which included the publication of a major new report, "Brazil, the Internet and the Digital Bill of Rights: Reviewing the State of Brazilian Internet Governance", garnering significant media and public discussion on the domestic and international fronts. We also advanced the debate through a series of op-eds and feature articles in prominent international defense and intelligence publications, including *Defense One* and *Jane's Intelligence Review*. Igarapé also continued its partnership and participation in Brazil's Internet Rights Coalition (Coalizão Direitos na Rede), an independent network of more than 20 civil society, activist and academic organizations dedicated to promoting a free and open Internet in Brazil.

Cybersecurity and digital liberties

A new program on cybersecurity and digital liberties was also launched focusing on Brazil. The project aims to understand "post Marco Civil" Internet governance and cybersecurity environment, and to identify the primary challenges emerging within the current regulatory context. To this end, Igarapé initiated a series of consultations assembling representatives of government, civil society, academia and the private sector to debate the balance of security and civil/digital rights, among other topics. The first convening session took place in December and included representatives from the Brazilian Army Cyber Command (CDCiber), Brazil's Internet Steering Committee (CGI.br), Microsoft, CERT.br, academia and civil society organizations to discuss the state of cybersecurity policy in Brazil, corporate and personal data security, new data protection legislation and how companies are using private information and personal data.



DRUG POLICY

One of the Igarapé Institute's core areas since its inception has been drug policy reform – both in Brazil and abroad. The Institute continued to impact decision makers and opinion makers positions on the decriminalization of drug use through its outreach and research. Igarapé executive director, Ilona Szabó, published a new book, **Drugs: Untold Stories**. The publication was well received at the national level and generated a large amount of media attention through a series of five launch events in Brazil. Igarapé also launched the new global commission's report on drug decriminalization in São Paulo and organized a high-level meeting of the criminal justice community with Supreme Court Justice Barroso to discuss the matter and wider drug policy issues. Finally, the Institute organized a series of meetings and public debates with key stakeholders throughout 2017, and implemented a targeted media strategy to undo myths and disseminate reliable information about public policies that work.

"This is incredible! Amazing job!"

Tony Newman, media director at the Drug Policy Alliance

I was very touched with the director's view on violence and drug policy. I would like to congratulate the director and all those who work at the Igarapé Institute."

José Alexandre dos Santos, Delegate of the OAB / RJ Prerogative Committee



SAFER CITIES

Supporting global city networks

Cities networks are empowering cities around the world to engage with some of the world's most intractable problems. In 2017, the Igarapé Institute expanded its work and action on promoting city partnerships. For example, the Institute is on the advisory board of the Global Parliament of Mayors. Igarapé also sits on the Cities and Urbanization Council of the World Economic Forum. The Institute delivered lectures on urban fragility and resilience at some of the world's top venues in 2017, including Davos, TED, the Global Smart City Summit, the Chicago Global Cities Summit and many other public and private venues.

Fragile cities data visualization

The Igarapé Institute also expanded its fragile cities data visualization in 2017. The Institute show-cased the platform at Davos, as well as a wide range of global forums. What is more, we partnered with Carnegie Mellon's CREATE Lab to visualize city and climate data on Earth Timelapse. Earth Timelapse platform tracks climactic and human-induced risks – from refugee flows, terrorism and other risks – on a planetary scale over the past three decades. The platform includes over 2,100 cities mapped according to their levels of fragility. Results have been disseminated globally, including by the BBC, CNN, the Guardian, Globo and many other outlets.



The Paraty Violence Prevention Observatory

The municipality of Paraty has some of the highest rates of lethal violence in Rio de Janeiro state. The Igarapé Institute partnered with “Juntos” – a program of the NGO Comunitas –, the mayor and several municipal secretaries to improve the city’s diagnostic and policy making capabilities, focusing on children and youth. The Violence Prevention Observatory is a digital platform that centralizes, systematizes and monitors education, health and social development data to help direct intervention strategies in Paraty’s most vulnerable neighborhoods. The platform tracks a range of metrics – school evasion, domestic violence, child abuse, mental health and drug addiction – to guide the implementation of better public policies and to help prevent and reduce insecurity in key hot spots. The Igarapé Institute is preparing an updated version of the Observatory in 2018 and will seek to replicate the platform in other cities across Brazil and elsewhere in Latin America.

“Happy to see work by Rob Muggah, UNU, and Ronak Patel on ‘fragile cities’ featured in this excellent report on city safety by the UNODC”

John de Boer, adviser at the UN University

“A stunning graphic... Igarapé does such excellent work!”

Jonathan Bonk, professor at Boston University (about EarthTime Lapse data visualization)



“Congratulations to the Igarapé Institute and to all of its team that produces such significant results for Brazilian society”

Wilson Fernando Vargas de Andrade, president of the CAU / MT (Architecture and Urbanism Council, Mato Grosso, Brazil)

“Interning at Igarapé has opened so many doors for me, and I really appreciate that you let me learn from the innovative work being done there. (...) Working at Igarapé really showed me the potential for violence prevention initiatives and strategies to have a huge impact.”

Mayu Takeda, intern at Igarapé Institute

TEAM

Directors

Ilona Szabó de Carvalho, executive director
Robert Muggah, research director
Barbara Fernandes, managing director

Team members

Adriana Abdenur, senior fellow
Ana Beatriz Duarte, public information
Ana Paula Nascimento, administrative support
Ana Paula Pellegrino, researcher
Arthur Vasconcelos, system engineer
Beatriz Alquéres, project coordinator
Bruno Siqueira, sr system engineer
Caio de Freitas Paes, communication analyst
Carlos Coutinho, sr system engineer
Carol Viviana Porto, junior research
Cristiane de Oliveira, HR/administrative officer
Dandara Tinoco, project coordinator
Daniel Arnaudo, research fellow
Eduarda Hamann, program coordinator for building peace
Emile Badran, project coordinator
Felipe Rios, financial assistant
Florencia Fontan Balestra, institutional development coordinator
Floriano Peixoto, senior fellow
Giovanna Kuele, research
Joelma Ferreira, financial officer
Justin Kosslyn, researcher fellow
Katherine Aguirre, researcher
Louise Marie Hurel, researcher
Luisa Cruz Lobato, researcher
Maiara Folly, junior researcher
Mariana Rocha, intern
Mariana Guimarães dos Santos, communications analyst
Mariana Rondon, project manager
Max Kipnis Holender, financial coordinator

Mayra Jucá, communication advisor
Michele dos Ramos, researcher
Nathan Thompson, researcher
Priscila Minussi, communications assistant
Renata Giannini, senior reseacher
Tânia Pinc, senior researcher
Thomas Abt, senior fellow

Administrative Board

Ines Mindlin Lafer
Melina Risso
Samara Werner
Wolff Klabin

Fiscal Board

Bernardo Calmon
Fabiano Robalinho Cavalcanti
Guilherme Portella

Advisory Council

Armando Santacruz Gonzáles
Jorge Abraham Soto Moreno
María Victoria Llorente
Misha Glenney
Scott Carpenter
Sissel Steen Hodne

Honorary Council

Bruno Giussani
Cesar Gaviria
Fernando Henrique Cardoso

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British Embassy in Brasilia, Brazil

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Comunitas, Brazil

Evidence in Governance and Politics (EGAP), United States

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OUTLOOK FOR 2018

There are ominous signs that 2018 will be another volatile year, both on the global front and in Brazil. There are signs of saber-rattling between the world's major powers – China, Russia and the US. Threats of trade wars are growing, as countries retreat into more protectionist and zero-sum positions. Populism continues to rear its head in parts of Europe and Latin America, and conflicts in Afghanistan, Syria, Yemen and parts of Africa and elsewhere show no signs of abating. The global liberal order that prevailed since the mid-twentieth century is coming unstuck, and an uncertain multi-polarity is emerging.

Across Latin America, there are a spate of elections in 2018 that will profoundly influence the direction of the region as a whole. Several countries – including the three largest economies – Brazil, Colombia and Mexico – will all usher in new presidents. There are signs of growing polarization across the region as well as a sharp turn toward more repressive approaches to law and order. It will be important more than ever to promote data-driven, evidence-based and more balanced approaches to public security with governments, private sector leaders and civil society groups across the region.

Meanwhile, the situation in Brazil is reaching a boiling point. The country's political and economic class continue facing relentless corruption probes. There are signs that the electorate are fragmenting sharply toward extremes. Voices of moderation are being drowned out as activists and political actors are targeted, including for execution. The

country experienced more than 61,000 homicides in 2017. And a federal intervention in Rio de Janeiro adds to the overall uncertainty. Despite meager economic revival (the economy is set to grow at about 1.8% in 2018), there are not enough funds available for public security and criminal justice.

Notwithstanding this scenario, the Igarapé and its partners remain steadfast and resolved in the face of these very daunting challenges. The Institute is determined to serve as a broker, cultivating multi-stakeholder approaches to driving collective impact. Now is not the moment for retreat or isolation. The importance of adopting a global – or glocal - view is today more relevant than ever. The Institute is committed to strengthening and amplifying its brokering role in Rio de Janeiro, nationally and regionally and our feet will be planted firmly in 2018.



FINANCIAL STATEMENT

Gross revenue in BRL	2017	2016	Adjustments	2016
<i>Operating income</i>				
with restrictions				
Revenue of projects	6,352,059	9,068,744	(610,362)	8,458,383
Administrative fee revenue	-	-	-	-
Revenue from services provided	-	1,135	-	1,135
	6,352,059	9,069,879	(610,362)	8,459,517
without restrictions				
Income from grants and donations	392,014	4,120	-	4,120
Administrative fee revenue	-	-	-	-
	392,014	4,120	-	4,120
Revenue with social welfare activities	6,744,073	9,073,999	(610,362)	8,463,637
<i>Costs and expenses</i>				
Overhead for projects	(5,966,051)	(8,752,310)	(47,862)	(8,800,172)
General and administrative	(443,323)	(506,070)	4,007	(502,063)
Taxes and fees	(221)	(5,248)	-	(5,248)
Financial expenses	(23,868)	(86,984)	-	(86,984)
Depreciation and amortization	(29,801)	(22,593)	-	(22,593)
	(6,463,265)	(9,373,205)	(43,855)	(9,417,060)
Operating superavit	280,808	(299,206)	(654,216)	(953,422)
Income from other activities	27,538	204,003	(2,532)	201,471
Voluntary Work Revenue	1,049	-	-	-
Financial revenue	76,342	118,301	(630)	117,671
Other income and expenses	104,929	322,304	(3,162)	319,143
Superavit of the period	385,737	23,099	(657,378)	(634,280)

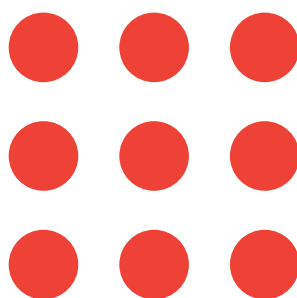
The accounting information for the year ended December 31, 2016 is being restated due to reimbursements for costs related to payroll - as a result of adjustments in the accounting recognition of revenues and costs of projects, financial income and federal tax relief through PERDCOMP, in order to preserve comparability.



Igarapé Institute

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